

CHILDREN AND EDUCATION SCRUTINY COMMITTEE

THURSDAY 21 JANUARY 2021
7.00 PM

Venue: [Peterborough City Council's YouTube Page](#)

Contact:: Paulina Ford, Senior Democratic Services Officer at
paulina.ford@peterborough.gov.uk, or 01733 452508

AGENDA

Page No

1. Apologies for Absence

2. Declarations of Interest and Whipping Declarations

At this point Members must declare whether they have a disclosable pecuniary interest, or other interest, in any of the items on the agenda, unless it is already entered in the register of members' interests or is a "pending notification " that has been disclosed to the Solicitor to the Council. Members must also declare if they are subject to their party group whip in relation to any items under consideration.

3. Minutes of the Children and Education Scrutiny Meeting Held on 9 November 2020 3 - 12

4. Call In of any Cabinet, Cabinet Member or Key Officer Decisions

The decision notice for each decision will bear the date on which it is published and will specify that the decision may then be implemented on the expiry of 3 working days after the publication of the decision (not including the date of publication), unless a request for call-in of the decision is received from any three Members of a Scrutiny Committee. If a request for call-in of a decision is received, implementation of the decision remains suspended for consideration by the relevant Scrutiny Committee.

5. New University Of Peterborough Update Report 13 - 24

6. Report On The Work Of The Corporate Parenting Committee For 2019-2020 25 - 32

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7.	Service Director Report: Children & Safeguarding Including update on the Impact of COVID-19	33 - 44
8.	Forward Plan of Executive Decisions	45 - 94
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10.	Date of Next Meeting	
	<ul style="list-style-type: none"> • 10 February 2021 – Joint Scrutiny of the Budget • 4 March 2021 – Children and Education Scrutiny Committee 	

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Committee Members:

Councillors: G Casey, A Coles, N Day, A Dowson, T Haynes, S Lane, D Over (Vice Chairman),
L Robinson, B Rush and H Skibsted

Substitutes: Councillors: A Ellis, S Hemraj, J Howell, J Lillis, M Nadeem

Co-opted Members:

Note: The following Education Co-opted members are Members of the Scrutiny Committee and vote when education matters are discussed.

Peter Cantley, Peterborough Diocesan Board of Education

Flavio Vettese, (Deputy Director of Schools), Roman Catholic Church, Diocese of East Anglia

Clare Watchorn, Parent Governor Representative Vacancy, Parent Governor Representative

Julie O'Connor, Roman Catholic Diocese of East Anglia (sub for Flavio Vettese)

Peter French, Peterborough Diocesan Board of Education (sub for Peter Cantley)

Non Statutory Co-opted Members:

Alistair Kingsley, Independent Co-opted Member (Non-voting)

Rizwan Rahemtulla, Independent Co-opted Member (Non-voting)

Parish Councillor Susie Lucas, Independent Co-opted Member (Non-voting)

Parish Councillor Dr Dharshana Sridhar, Independent Co-opted Member (Non-voting)

Further information about this meeting can be obtained from Paulina Ford on telephone 01733
452508 or by email – paulina.ford@peterborough.gov.uk

**MINUTES OF THE CHILDREN AND EDUCATION SCRUTINY COMMITTEE MEETING
HELD AT 7.00PM, ON
MONDAY, 9 NOVEMBER 2020
VIRTUAL MEETING: PETERBOROUGH CITY COUNCIL'S YOUTUBE PAGE**

Committee Members Present: Councillors D Over (Chairman), G Casey, A Coles, N Day, A Dowson, T Haynes, S Lane, M Nadeem, L Robinson, B Rush, H Skibsted

Co-opted Members: Peter Cantley, Flavio Vettese, Clare Watchorn, Al Kingsley, Rizwan Rahemtulla and Parish Councillors Susie Lucas and Dr Sridhar

Officers Present: Wendi Ogle-Welbourn, Executive Director, People and Communities
Jonathan Lewis, Service Director, Education
Toni Bailey, Assistant Director (SEND & Inclusion)
Nicola Curley, Assistant Director, Children's Services
Helen Freeman, Commissioning Team Manager- Healthy Child Programme
Paulina Ford, Senior Democratic Services Officer

Also Present: Councillor Ayres, Cabinet Member for Children's Services and Education, Skills and University

11. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Goodwin and Councillor Nadeem was in attendance as substitute.

12. DECLARATIONS OF INTEREST

Councillor Over declared that he was a Trustee of the Soke Education Trust.

13. MINUTES OF THE CHILDREN AND EDUCATION SCRUTINY COMMITTEE MEETING HELD ON 1 OCTOBER 2020

The minutes of the meeting held on 1 October 2020 were agreed as a true and accurate record.

14. CALL IN OF ANY CABINET, CABINET MEMBER OR KEY OFFICER DECISION

There were no requests for call-in to consider.

15. SERVICE DIRECTOR FOR EDUCATION UPDATE REPORT

The Director of Education introduced the report. The report provided the latest position on Covid-19 for Education in Peterborough following the reopening in September. The report also covered issues raised by members of the committee at the October meeting.

The Children and Education Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members noted that new guidance had been issued from the DfE regarding Elective Home Education. The DfE strongly recommended that LAs worked with schools, parents and carers, and other key professionals (such as social workers) to coordinate a meeting before the parent made a final decision. This would ensure the parent fully considered what was in the best interests of each individual child. This was particularly important where vulnerable children and those at greatest risk of harm were involved. Members wanted to know if additional resources would be forthcoming from the government to support this. The Service Director advised Members that it was unlikely that additional resources would be forthcoming but was confident that the small number of cases coming through could be dealt with within the current resources available. If the guidance became legislation it was hoped that the government would recognise that additional capacity was needed and therefore provide additional resources.
- Members sought assurance that the Covid prevention measures that had been put in place in schools were working. Members were informed that children only spent 13% of their time in school settings and therefore it was difficult to control what happened outside of the school setting. The LA had done very well compared to other Local Authorities in that no school had been closed, however there were areas of concentrated cases, but this was not down to a lapse in or lack of preventative measures being put in place. The Service Director was confident that the risk assessments that had been put in place were robust.
- Members noted that the new regulations regarding staff who were extremely vulnerable had come into force and wanted to know if this had created any significant challenges for school leaders in terms of staffing their schools and providing education for all pupils. Members were informed that so far there had not been a significant impact. School leaders had reported that there had been no gaps in delivering the curriculum. The DfE had not provided additional funding for additional hours and supply teachers and this was placing an additional burden on the LEA. Support was being provided to those staff affected by the new regulations so that they could either work from home or continue to go into school.
- Members noted that the report had stated that the government had reduced its allocated of laptops which were provided for those pupils who were 'digitally' disadvantaged to enable them to access learning remotely and wanted to know if there were any other ways the LEA could support schools. The Service Director advised Members that the allocation had been cut by up to 75% which had been very disappointing, and the LEA were trying to understand the rationale behind this change. The LEA had reached out to charities that refurbish laptops and provided this information to schools. Some schools had bought laptops for Children in Care and the LEA had also provided some for Children in Care. It was a challenging situation which would become more challenging if larger groups of children were to be sent home to work remotely. All schools were however ready to provide printed copies of work for students without access to a laptop. The LEA were seeking support from anyone who would be able to assist with the provision of laptops.
- Members noted that there was a national shortage of Educational Psychologists and that due to funding restraints further recruitment of Educational Psychologists could not take place. Members were concerned as to what impact this would have on the delivery of the EHCP's and statutory assessments. Members were informed that not as much preventative work was being done as was liked but resources were being diverted into delivering the statutory process.
- Members sought further information regarding Elective Home Education and were advised of the following:

- Since producing the report the number of children receiving Elective Home Education had risen to 500. Some parents were choosing to send their children back into school, but the numbers were increasing overall.
- The new guidance from the DfE regarding Elective Home Education had been welcomed and would allow the LEA to intervene and assist with any school / parent disagreements.
- The role of the LEA was still limited with regard to Elective Home Education. It provided a safeguarding role and educational standards role. The LEA were allowed to ask questions about the curriculum being taught but only at a distance. Samples of work could be asked for and a home visit could be requested but only if the parent agreed.
- If the LEA were not satisfied with the education being provided and there was extreme cause for concern a School Attendance Order could be issued requesting the child to attend school.
- Ofsted did check that students were not leaving school at key points in the year e.g. SATs, GCSE's and the LEA did monitor the numbers off rolling to home education. Whilst this was not an issue in Peterborough the new DfE guidance would assist with identifying issues of off rolling at key points in the year.
- It was very difficult to assess if there was an impact on the outcomes of children who were home educated as the LEA did not get to see the results of their exams and their results did not count towards the overall LEA outcomes.
- The Cabinet Member for Children's Services and Education, Skills and University advised the Committee that there had been some concern about Elective Home Education over the past few months. The Cabinet Member had attended East of England Network meetings to discuss Elective Home Education and the possibility of more powers for Local Authorities with hopefully additional funding. Essex County Council had recently conducted a survey and produced a report on the subject. Cambridgeshire County Council and Peterborough City Council would be looking at the report and considering the findings in some depth and putting views forward to the Education Select Committee undertaking an inquiry into 'Home Education'. Parents would need to understand that if a child was taken out of school and home educated that they may not be able to return to the same school if they decide to not home educate in the future. The meetings now in place before the parents made a final decision on home education would ensure that this was understood.
- Members commented that home education was not always a bad thing and could offer a wide and rich education.
- Members wanted to know how recruitment would take place for the National Tutoring Programme and if schools could access enough tutors for the programme. Members were informed that since writing the report Government had made 31 providers nationally available. Peterborough have been working with the Schools Tuition Partnership which was run by an education provider and had provided positive engagement with many of the city's schools. The benefit of this provision was that it allowed schools to register their own tutors directly with them. Existing teachers that were full time could not be used and were not allowed to over recruit teachers. The tutors ranged from fully qualified to graduates. Government paid three quarters of the costs which was a benefit.
- Members wanted to know what support was being provided to Head Teachers. Members were informed that the LEA had provided a huge amount of support to Head Teachers and had also provided Governor briefing sessions on how best to support Head Teachers. The council's Employee Assistance Programme had also been made available to all staff at LA Maintained schools. The school clusters also provided added support. There had been no sickness issues to date but it was being closely monitored during these challenging circumstances.
- Members referred to The Greater Peterborough University Technical College (GPUTC) and had noted the GPUTC were currently consulting on changing the school's current age range from Years 9-13 to Years 7-13. Members sought

assurance that the college would be able to recruit the required specialist staff to provide a broad Key Stage 3 curriculum for year 7 pupils. Members were informed that it had been a challenging opening to the school, but it was now being supported by a strong Multi Academy Trust and were making good progress. There would be a full Key Stage 3 offer available.

- Members sought clarification on what students would do if they decided that they did not wish to continue to Key Stage 4 at the GPUTC and, would this preclude students from other schools joining GPUTC at Key Stage 4 if all places were taken by those who started in year 7. Members were informed that there would be a number of places held back at Key Stage 4 for those wishing to join the college at Key Stage 4 from other schools. In addition, there would be a year 9 and year 10 entry point. The Service Director would provide a response after the meeting with regard to what would happen if students decided not to continue to Key Stage 4 at the college and provide a curriculum map.
- The approach being taken by the UTC was slowly happening across the country although not many had gone down to Year 7 intake. It was an exciting development and would provide a diverse and sustainable offer at the UTC to avoid losing the UTC.
- Members sought clarification as to why Ofsted had reported that 'remote learning was 'not aligned' to the curriculum and wanted to know if this was because resources sent home were different to that being used in the classroom. Members were informed that the Ofsted survey started in September and it reflected back to the period when schools were closed. This was when there had been no lead time into the schools closing and therefore no planning had been done and very little education had taken place between March and June due to the closure of all year groups apart from children of key workers and vulnerable children. There had been no flow in continuity of education at that time, but this had now changed, and the curriculums had been reset and most schools had planned for the term and prepared resources ready for the eventuality of remote learning. There was also a lot more remote live learning happening now.
- The Service Director advised that he would provide a briefing note regarding the criteria for the allocation of Early Years funding.
- Covid had impacted on the Year of Reading but there was no data available to measure outcomes. There was however some qualitative and quantitative data that could be shared and would be reported on in the next Service Director update report to the committee. Adult literacy skills were just as important, and an update report could be provided at a future meeting.
- A small grant had been made available to schools from March to July for exceptional costs which was limited to cleaning if a Covid case was detected, opening in the Easter Holidays and Free School Meal vouchers. Government were being lobbied for additional funding. Covid would cause additional financial pressure particularly in smaller schools.
- Free school meals. If schools were struggling, then they could approach the Hub for assistance but to date no schools had approached either the LA or the Hub for assistance.
- Standardised baseline tests were being used to establish a baseline of what pupils know and could remember post-'lockdown', and what it was that individuals had forgotten or not understood. Subsequent testing could then help to establish how far additional tuition and tutoring had helped to close pupils' learning gaps. Anecdotally what was being reported back was that reading, and writing had suffered more than maths in primary schools and in secondary schools' students were struggling with the curriculum breadth in core subjects and the wider subjects. Further detail would be provided in the next Service Director update report.
- Members wanted to know if the school leaders had found the recent Ofsted visits to be supportive and of value. Members were informed that Ofsted visits had been conducted remotely and their approach had been appropriate and measured and

reports had been very brief and tended to concentrate on a school's actions. No feedback on areas of improvement had been provided which would have been helpful.

- Members noted that there were 10 Young People (care leavers) who were studying at university and wanted to know what proportion of the total number of care leavers this represented and how their particular success were being used to inspire young people in care. The Service Director advised that he provide this information in his next service update report.
- Government guidance had been clear that exams would happen next year. Centre assessed grades would be very important along with a solid set of mock examinations. Government had advised that the curriculum would be narrowed in some circumstances but further clarification from the Office of Qualifications and Examinations Regulation (Ofqual) and Examining Boards on what this would look like had not yet been received.

Members thanked the Service Director for Education for all the support and guidance that had been provided for school leaders during the pandemic.

AGREED ACTIONS

1. The Children and Education Scrutiny Committee considered the report and **RESOLVED** to note the position of Education around Covid-19 and comment on areas to review moving forward into a recovery phase.
2. The Children and Education Scrutiny Committee requested that the Service Director for Education include the following information in the next Service Director update report:
 - a. The Greater Peterborough University Technical College (GPUTC). Provide information with regard to what students would do if they decided that they did not wish to continue to Key Stage 4 at the GPUTC, including a curriculum map to show what other opportunities there were available to students.
 - b. Provide qualitative and quantitative data on the impact on reading during Covid.
 - c. Provide further information on Standardised baseline tests and what these had shown with regard to the progress of students
 - d. Provide information on what proportion of the total number of care leavers had gone to university and how had their particular success been used to inspire young people in care.
3. The Service Director for Education to provide a briefing note regarding the criteria for the allocation of Early Years funding.

16. WRITTEN STATEMENT OF ACTION (WSOA) - (SPECIAL EDUCATIONAL NEEDS AND DISABILITIES)

The Assistant Director (SEND & Inclusion) introduced the report which provided the Committee with an outline on the latest position with regard to the LA's response to the Written Statement of Action (WSOA) following the SEND Area Inspection conducted by Ofsted and Health authorities.

The Children and Education Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members noted that the impact of COVID had been massive on the progress of some areas of the action plan which were rated as RED and wanted to know how those areas would be dealt with over the coming months to ensure progress was made. Members were informed that groups of people were working on individual work streams and whilst some had more of a health angle and others an educational or social care angle, all teams were supporting each other. However, those areas with purely a health angle had made less progress due to it being health specific related which meant others could not always assist but the groups continued to support each other where possible.
- Members sought further clarification about the Quality Assurance Framework for SEND and what the main findings of the Quality Assurance had been particularly over the second half of the summer term. Members were informed that a Quality Assurance Officer had been recruited and had started in post in September. Since commencement of the role, the officer had been conducting an audit of the Educational Health Care Plans (EHCP) and had produced a report outlining the key strengths and areas of development that needed to be worked on in terms of improving the EHCP's. Generally, the EHCP's were found to be robust, however there were some areas around the co-operation between education, social care and health and how strong each individual element was, which needed to be worked on to ensure the EHCP's were not just about education.
- There had been a number of new posts one of which was the Quality Assurance Officer and three new transition posts which had been intended to come in and support in key areas, such as annual reviews. It was too early to assess the impact of these new positions.
- Members referred to out of area placements and wanted to know if consideration had been given to providing more placements within the Local Authority (LA). The Officer advised that he did not have the current data regarding placements at the meeting but there had been a growth of out of area placements due to the limited amount of placements within the LA at special schools and the mainstream schools. The LA were looking at increasing the number of hubs within the LA for children with increasingly complex needs to try and keep as many children as close to home as possible. This had proved to be a challenge due to the increasing numbers of children with complex needs.
- Members noted that waiting times for secondary aged ASD and ADHD have increased due to the pausing of assessments in response to COVID-19, however, these have now been recommenced and asked if the waiting lists could be quantified as to how they were progressing. The Officer did not have the data available at the meeting and would have to refer to health colleagues. The Executive Director for People and Communities informed Members that requests for assessments had dropped and there was concern that this had been due to the lockdown. Data and narrative around this would be provided to the committee via a briefing note.

AGREED ACTIONS

1. The Children and Education Scrutiny Committee considered the report and **RESOLVED** to commend the efforts to address all the workstream actions within the Written Statement of Action, especially within a challenging landscape caused by the COVID-19 pandemic.
2. The Children and Education Scrutiny Committee requested that the Executive Director, People and Communities provide data and narrative regarding the waiting times for secondary aged ASD and ADHD assessments which had recently paused due to COVID-19 but had now recommenced and how they were progressing.

17. UPDATE ON EARLY HELP, OLDER CHILDREN AND VULNERABLE ADOLESCENTS STRATEGY DEVELOPMENT AND THE BEST START IN LIFE PROGRAMME

The Assistant Director, Children's Services accompanied by the Commissioning Team Manager- Healthy Child Programme introduced the report which provided the Committee with an update on the progress of the Early Help / Older Children and Vulnerable Adolescent / Mental Health Strategy and the Best Start in Life Programme.

The Children and Education Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members referred to the Best Start in Life Strategy and the key challenges listed, in particular *Impact 1, Children live healthy lives* and noted that nothing had been mentioned about the impact on nutrition through poverty and felt that this was relevant for this section. Members were informed that nutrition and healthy lifestyles was a key component of the health visiting offer. Poverty was covered through the broader system. The Commissioning Team Manager advised that this element would be looked at more closely to ensure that the impact on nutrition through poverty was not lost with a view to making the connection in this section stronger.
- Members sought clarification with regard to the Place Based Pilots and how these would work in areas where there were no children's centres. Members were informed that the location of the first pilots were chosen because they were geographically dispersed and areas of high need. Learning would be captured from these pilots so that best practice could be applied to other areas at different types of locations. It was important that Place Based solutions were put in place that were appropriate for each community.
- Members were impressed with the work that had been put in place so far.
- Members sought further information regarding the support being provided to young mothers and people who may not be able to easily access the help on offer. Members were informed that there was some very good practice in place already and this would continue. As part of the Healthy Child Programme there was the Family Nurse Partnership which supported the most vulnerable young parents with more complex needs. There was also the Enhanced Young Parents Offer which provided a named person for young parents to contact and talk to about any issues and included more visits. The Children's Centres also had a duty to offer additional support to young parents including peer support.
- Since the pandemic more families had required additional support. It was anticipated that there would be an increase in deprivation and therefore even more parents would find it difficult to manage as a consequence of the pandemic. Current resources were being maximised at the same time as trying to understand how early help could be better targeted. Best Start in Life was about a supported and universal offer with additional areas of support. As children became older it was about targeted intervention at an early stage to prevent escalation when things started to become difficult for children and their families.
- The Assistance Director for Children's Services acknowledged how flexible and supportive Teachers and Heads of Schools had been during the pandemic and that ongoing support from schools and partners would still be required.
- Members sought clarification on whether the Place Based model would address accessibility in rural areas. The Assistance Director recognised that it was often easier to support people in urban areas and that was why the pilots had been deliberately placed in a variety of locations including a rural area to identify what the different challenges were and how they could be overcome. One of the benefits of the pandemic had been that services had looked to see how their service could be delivered in different ways including virtually.

- Members sought clarification with regard to funding of the BSiL programme and if the programme was at risk due to lack of funding going forward. Members were informed that funding was not currently an issue and that the main issues was capacity and timescales. Some resources had been taken off the programme to work on Covid related issues. The desire to run the programme properly might mean that some pilots may have to run for a longer period of time.
- Measuring success of Early Help was not always possible until sometime afterwards. A further piece of work needed to be done around how the right families could be targeted for help. One of the outcomes would be a much tighter dataset to measure against.
- Members referred to the ISOS Partnership report and were concerned at some of the findings and in particular the following statements and wanted to know plans were in place to remedy the findings in the report:
 - *“In Peterborough the overall financial position has created a situation in which an already small service has been reduced even further. The capacity to carry out direct family work is now around 1 full time worker for every 780 deprived child or young people (excluding the early help element of Targeted Youth Support Service and children’s centre staff).*
 - *In Peterborough this gap was particularly acutely felt as there is currently no lower-level commissioned family support offer for 12 and 13 year olds or direct 1:1 work with young people. (The core family support offer extends to age 11 and targeted youth support works with young people from 14 upwards)”*

Members were informed that funding and resources were an issue. Part of the work of the ISOS Partnership was to look at current resources and what could be done with those existing resources.

- There was an issue around the 12 to 13 year old gap but Members were assured that those children did still receive targeted support on an individual basis, but the thinking and planning around those children was the part that was missing which was currently being looked at to formulate a clear plan and strategy.

AGREED ACTIONS

1. The Children and Education Scrutiny Committee considered the report and **RESOLVED** to note and comment on the continued development the Early Help / Older Children and Vulnerable Adolescent / Mental Health Strategy and Best Start in Life Programme.
2. The Committee also requested that the Commissioning Team Manager look at strengthening the Key Challenge, Impact 1, *Children live healthy lives* of the Best Start in Life Strategy to see if it could be strengthened to reflect the impact on nutrition through poverty.

18. FORWARD PLAN OF EXECUTIVE DECISIONS

The Committee received the latest version of the Council’s Forward Plan of Executive Decisions, containing decisions which the Leader of the Council anticipated Cabinet or Cabinet Members would take over following four months. Members were invited to comment on the Forward Plan and where appropriate identify any relevant areas for inclusion in the Committee’s work programme.

AGREED ACTIONS

The Children and Education Scrutiny Committee considered the report and **RESOLVED** to note the current Forward Plan of Executive Decisions which identified any relevant items for inclusion within their work programme.

19. Work Programme 2020/2021

The Senior Democratic Services Officer presented the report which considered the work programme for the municipal year 2020/21.

AGREED ACTIONS

The Children and Education Scrutiny Committee **RESOLVED** to note the work programme for 2020/2021

20. Date of Next Meeting

- 11 November 2020 – Joint Scrutiny of the Budget
- 21 January 2021 – Children and Education Scrutiny Committee

Chairman

7.00pm to 8.49pm

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CHILDREN AND EDUCATION SCRUTINY COMMITTEE	AGENDA ITEM No. 5
21 JANUARY 2021	PUBLIC REPORT

Report of:	Chief Officer, Business Board Director of Business & Skills, Cambridgeshire and Peterborough Combined Authority	
Cabinet Member(s) responsible:	Cllr Lynne Ayres - Cabinet Member for Children’s Services, Education, Skills and the University	
Contact Officer(s):	John T Hill, Chief Officer, Business Board Director of Business & Skills, CPCA	Tel. 07542 226979

NEW UNIVERSITY OF PETERBOROUGH UPDATE REPORT

RECOMMENDATIONS	
FROM: Chief Officer, Business Board Director of Business & Skills, CPCA	Deadline date: <i>N/A</i>
<p>It is recommended that the Children and Education Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Note and comment on the process and progress on the establishment of a University Phase 1 Teaching Building 2. Note and comment on the process and progress on the establishment of a University Phase 2 Research Building 3. Note and comment on the outline plans for further expansion of the teaching and research campus on the embankment 	

1. ORIGIN OF REPORT

- 1.1 This report is submitted to Children and Education Scrutiny Committee following a request from Cllr Lynne Ayres, Cabinet Member for Children’s Services, Education, Skills and the University, that the responsible officer of the Cambridgeshire & Peterborough Combined Authority, update Committee Members on the process and progress in establishing Phases 1 and 2 of the new University for Peterborough, and on plans to expand the campus further.

2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to provide Members with an overview of the skills and economic development strategies, developed by the CPCA, that have given rise to the comprehensive programme of bids for local and national funding, engagement with businesses and construction, taking place between 2018 and 2028. Also provided is the implementation approach for the strategy, including:

1. **The rationale for the campus design** that will balance increased opportunity for local people to gain a HE qualification with the opportunity for them to gain a HE level job locally
2. **The processes to secure funding** from HMG and locally, along with private sector co-investment to finance the first five potential buildings.
3. **The delivery approach**, building design and master planning processes for the current two, and proposed further three buildings for the campus.

The report is presented to provide additional and background information requested by the Committee at its meeting on 21 January 2021 and to obtain views on the proposed development of the first two buildings and the proposed strategy for further expansion of the Campus.

2.2 This report is for the Children and Education Scrutiny Committee to consider under its Terms of Reference No. Part 3, Section 4 - Overview and Scrutiny Functions, paragraph No. 2.1 Functions determined by Council:

Education, including

- a) University and higher education;
- b) Youth service;
- c) Careers; and
- d) Special needs and inclusion.

2.3 This report links to the Corporate priorities:

- Improve educational attainment and skills
- To drive growth, regeneration and economic development

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO
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4. BACKGROUND AND KEY ISSUES

4.1 The CPCA skills and economic development strategies that have given rise to the university and research campus project

Data from the Cambridgeshire & Peterborough Independent Economic Review (CPIER), updated by new econometric work ongoing to assess the extent of economic scarring resulting from the COVID Crisis, predicts that Peterborough will be one of the hardest hit economies in the UK. This is backed-up by the recent Centre for Cities study putting Peterborough as the 5th most “at risk” city in the UK from the economic impacts of COVID. This is partly due to education deprivation (Peterborough is in the bottom 10% of all UK cities) making the workforce less resilient and able to adapt. It is also partly due to its industrial base, which is characterised by increasing levels of administration and logistics employment, a reduced high-value manufacturing sector and a relatively low proportion of knowledge intense jobs. These factors combine to increase the chances of the city, also being one of the slowest to recover.

The 2019 Local Industrial Strategy had already set out the need for a more inclusive growth strategy for the Cambridgeshire & Peterborough economy, but in COVID 19 economic recovery, this need is intensified. Recovering the CPCA’s growth ambition, of doubling the economy by 2042, means that action must be taken to increase, higher value, more knowledge intense and more productive growth in places like Peterborough. Changing the spatial distribution of economic growth and supporting an increase in innovation-based business growth across the whole of the CPCA economy, was a key recommendation from the CPEIR and formed the basis of the three priority goals of the Local Industrial Strategy (LIS):

- To improve the long-term capacity for growth in Greater Cambridge to support the expansion of this innovation powerhouse and, crucially, reduce the risk of any stalling in the long-term high growth rates that have been enjoyed for several decades.
- To increase sustainability and broaden the base of local economic growth, by identifying opportunities for high growth companies to accelerate business growth where there is greater absorptive capacity, beyond the current bottlenecks to growth in Greater Cambridge.
- To do this by replicating and extending the infrastructure and networks that have enabled Cambridge to become a global leader in innovative growth, creating an economy-wide business support and innovation eco-system to promote inclusive growth

For a number of cities in the UK, such as Derby, Sheffield and Coventry, the establishment of a university and associated innovation eco-system has produced the knowledge engine to drive increased worker skills to raise business productivity, innovation, and knowledge intensity. However, this requires a specifically designed and long-term programme of interventions that balance supply of improved skills with the demand for them. This in turn, requires indigenous and inward business growth that is more knowledge intensive and higher value, requiring higher level skills. In the case of Peterborough, this means the removal of the Higher Education Cold Spot, to generate more level 5, 6, 7 & 8 skills, focused on key and higher value growth sectors such as high-value manufacturing and digital. In comparison to the average city in the UK, and within a workforce of 103,000, Peterborough needs be able to mobilise 17,000 more workers at these higher skills levels, to become competitive as a place.

But filling the higher-level skills gap in Peterborough will have limited impact without effective measures to significantly grow the business and industrial demand for those higher-level skills. This will require, concurrent development of the innovation and business support eco-system to increase the supply of graduate level jobs by growing indigenous high-value firms and attracting new ones to the city.

This requirement was identified in the Cambridgeshire & Peterborough Local Industrial Strategy which stated that:

“Too much of Cambridgeshire and Peterborough will remain locked in a low skill, low pay equilibrium, structurally unable to provide the absorptive capacity the high growth areas of Greater Cambridge and Peterborough very much need. Raising educational outcomes across the whole area is essential to rebalancing the economy and goal for greater growth that is more inclusive. Hence, we will look to scope and create a new university in Peterborough that will attract highly skilled, productive individuals to the city, and develop the skills of the local population. It will be the focal points for innovation cluster development in Peterborough. Focusing on product development to support key growth sectors, the new university in Peterborough could, over time, become the knowledge engine in the north of the region.”

Hence, the CPCA, in partnership with the City Council, has developed a strategy to establish and grow an integrated university and innovation eco-system to act as a focus for sector-cluster development. This will be similar to those developed in other cities such as Coventry, Sheffield and Derby, and based on German Fraunhofer-Gesellschaft Model for Technical Universities, that has driven place-based, sector growth for decades. This model has been chosen for its powerful partnership approach between the university itself, industry and a co-located independent Research Institute. This will provide the fundamental platform for a Peterborough, high value manufacturing innovation eco-system with a Technical University at its core, to drive growth founded in technological innovation and increase the knowledge intensity of local jobs.

The business support, advisory and growth funding tools to support this are already in-place, designed and funded through the CPCA, and ready to mobilise. They include:

- A £1m new network for smart manufacturing firms delivered by Opportunity Peterborough
- A £12m business growth coaching programme for local firms with high-growth potential
- A £12m growth investment fund with loans, grants and equity investment for growth firms
- A £4m inward investment agency to attract-in, and grow existing high value firms
- A £3m skills brokerage to connect learners, and those retraining, with growth firms

The teaching and research buildings for the eco-system consist of a campus of five centres, three academic teaching and two housing industrial research. The academic buildings alone will create:

- 10,000 qualified learners to levels 5 and 6 over five years.
- 50 temporary jobs in construction
- 115 University staff initially, rising to 294
- 230 jobs in the University supply chain rising to 588.
- 14,000 indirect jobs in the business community
- 2,100 new Apprenticeships between levels 4 & 6

The delivery approach, building design and master planning processes for the current two, and further three building projects for the campus.

4.2 Phase 1 Initial Teaching Building

A key issue for Peterborough, is that it has long been recognised as a cold spot for Higher Education. However, after unsuccessful efforts over the last 20 years to grow HE provision, at pace and with a sufficient employer focus to support economic growth, an Independent Review in early 2019, recommended the only viable way forward was for the CPCA to build the physical infrastructure for a university and secure a delivery partner with an established and high quality HE track-record to provide a step-change in HE performance and graduate growth.

To achieve this, the CPCA competitively procured an Academic Delivery Partner (ADP) to develop a curriculum with flexible modes of delivery to address the characteristics of the region, its communities and the specific characteristics of the HE cold-spot.

The University procurement was successful in attracting more than 10 registrations for further information in a “Call for Competition” including interest from 5 Universities and 5 private sector bidders. This resulted in a shortlist through the Expressions of Interest and Due Diligence phase which ran to the end of September 2019. This was followed by an Invitation To Negotiate, rather than Tender to allow greater levels of development of the procured solution, between the Commissioner (CPCA) and the bidders. As a result, Anglia Ruskin University was awarded Academic Delivery Partner status and entered into contract to deliver:

- Up to 2,000 students for the 2022/23 academic year
- Rising to 3,000 by 2024/25 and
- Up to 4,000 by 2025/26, with an aspirational target of
- Up to 12,500 students by 2030/31.

The budget for the construction of the initial teaching building is for up to £31.3m, which consists of a confirmed investment of £12.3m from the Mayor’s Gainshare Fund, £12.4m from the CPCA Business Board’s Local Growth Fund and up to £6.5m from ARU. Currently, ARU has committed £3.8m and the remainder provides for a contingency for the build. PCC has also contributed to the project, through the provision of £1.87m worth of land. All partners receive shares in the Peterborough HE Property Company Ltd that will own the building, in proportion to their contribution to it. The university phase 1 building will enable delivery of a curriculum matched to the growth needs of local businesses, providing new opportunities for communities to gain access to higher level skills, better paid employment, and enhanced life-chances. This will be delivered from four core faculties.

1. Faculty of Business, Innovation and Entrepreneurship
2. Faculty of Creative and Digital Arts and Sciences
3. Faculty of Agriculture, Environment and Sustainability
4. Faculty of Health, Education and Social Care

From September 2022, and within the initial building, the following thematic areas will deliver a range of courses.

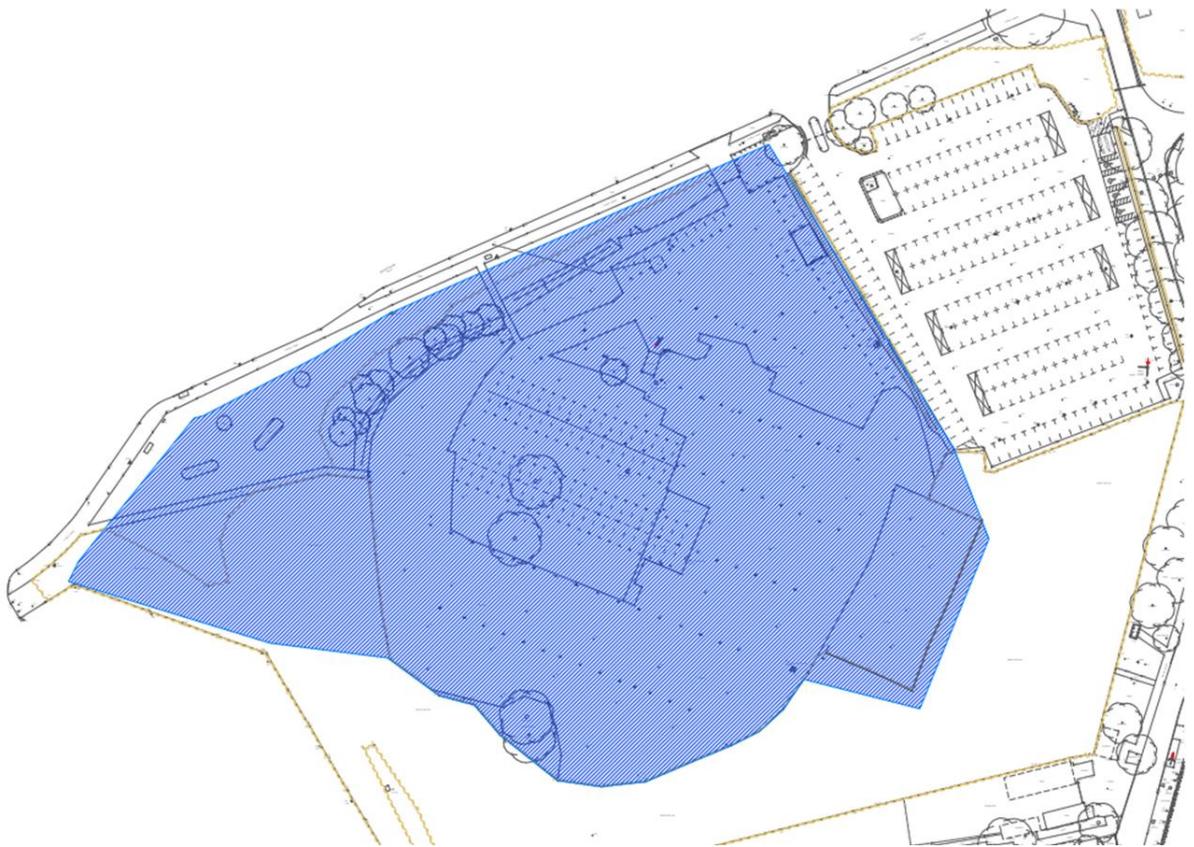
1. Art and Design
2. Creative and Digital
3. Environmental Management
4. Engineering
5. Health
6. Social Care
7. Education
8. Management and Finance

However, recognising the resource and timescale constraints, and the very high risks that would accompany any attempt to found a new University on a model similar to those founded in the 1960s (the so-called Robbins Institutions), the core strategy has been developed around tackling the characteristics of the addressable component of the current market failure (the “cold spot”) without unnecessary direct competition with existing HE providers, regionally and nationally.

The hallmarks of this strategy, based on a clear understanding of the market needs in and around Peterborough, and include:

- A clear focus on under-represented groups and those “left behind” i.e. those who cannot or will not travel to existing providers.
- A solution based on a limited physical experience i.e. a relatively modest campus development with significant off-campus teaching provision
- A phased approach which evolves with the needs of the region and is facilitated by successive successful phases of development i.e. a model in which viable provision is established early and becomes the foundation for reinvesting in later phases.
- The development of highly effective, collaborative relationships between upstream education providers to build a clear pipeline of opportunities, to raise aspiration, to identify and promote role models and to create a source of competitive advantage.

The location for the university had previously been defined in the PCC city Master Plan as the Embankment site covering approximately 55 acres. The specific location for Phase 1 of the University campus is the Wirrina car park next to the Bishops Road, Regional Pool Car Park within an initial 6 acre site. The new building will absorb no current greenspace on the embankment.



The design of the building has been substantially specified by ARU as the occupant and delivery partner. It is filled with high levels of natural light using a central open core and set of feature roof lights that make for a bright and airy feel for students.



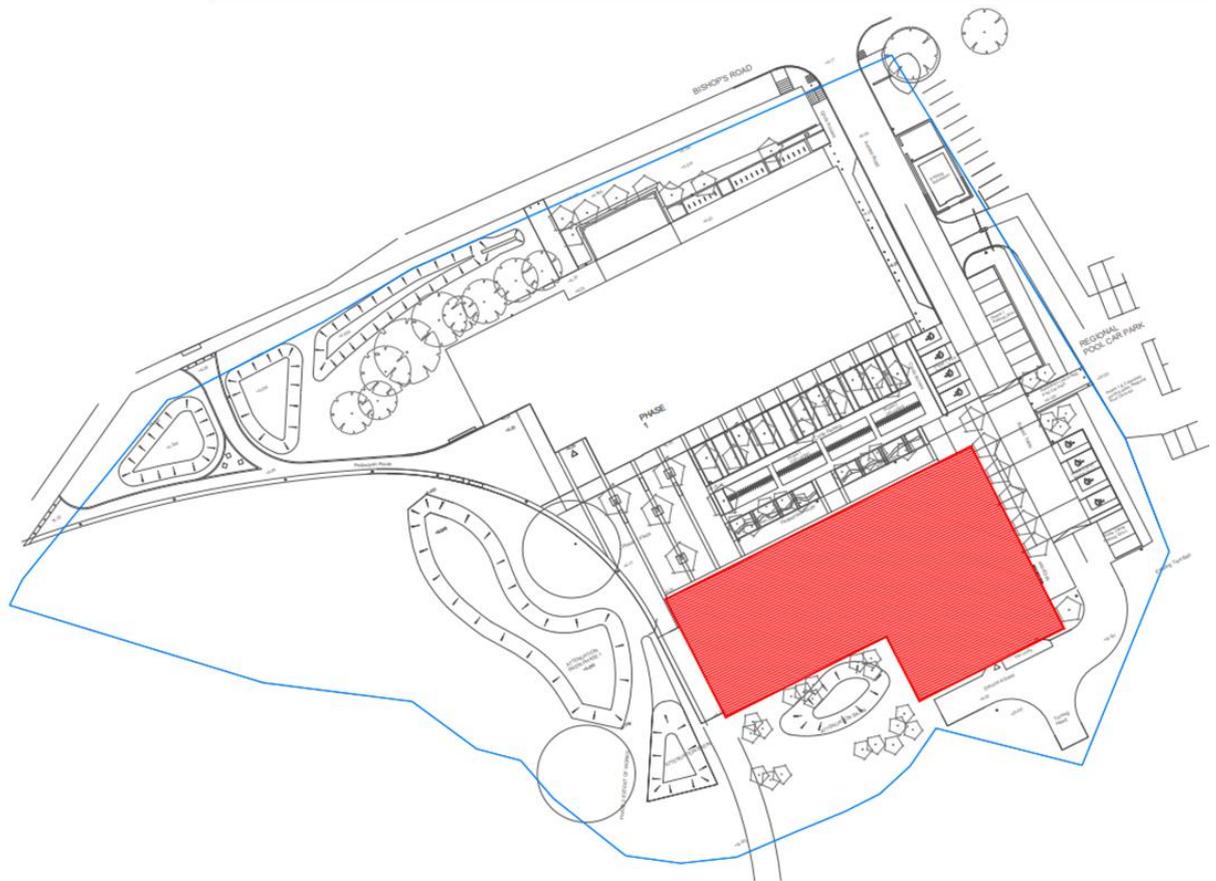
In order to govern and develop the University project, the Peterborough HE Property Company Ltd has been created as a Joint Venture company (JVC). The shareholders of this are the Combined Authority as the primary investor at £25.4m, PCC as the second investor through contribution of the 5 acres of land at £1.87m as a capital contribution, and ARU which will contribute up to £6.4m in cash. This company will manage the procurement of the contractor, building programme and then lease the building to ARU to operate ARU Peterborough from the site. In order to reduce early years losses in operating the university during its build up of students to the design capacity of 3,000 students, the JVC will lease the building at a peppercorn rental value for the first 10 years.

Phase 2 Initial Research Building

The building will house established and start-up companies developing cutting edge technologies linked to net zero carbon products and equipment development, as well as advanced manufacturing processes to produce them. The anchor tenant, will be Photocentric, developing new 3D printed battery technologies for vehicles. This phase of the University will link academia and industry to establish a net zero research cluster in the very heart of Peterborough, providing a platform for a high value manufacturing innovation eco-system with a Technical University at its core. Photocentric will provide an array of 3D printers making products for many applications with open access to Peterborough University students to learn under trained supervision. The Research Incubator will be an eco-friendly building that optimises energy use and conserves resources, where inside, scientists will solve the energy storage problems of tomorrow.

The budget for the construction of the initial research building is for up to £16.77m, which consists of a confirmed investment from the CPCA Business Board's Get Building Fund of £13.77m and £3m from its private sector partner, Photocentric Ltd. Both partners receive shares in the Peterborough R&D Property Company Ltd that will own the building, in proportion to their contribution to it.

The research building will sit within the land sold by PCC to the Phase 1 development, now owned by the Peterborough HE Property Company Ltd. The land required for Phase 2 will be purchased (at a pro rata price based on the original land sale).



In order to govern and develop the research and high-tech business incubation project, the Peterborough R&D Company Ltd has been created as a Joint Venture company (JVC). The shareholders of this are the Combined Authority as the primary investor at £13.8m and Photocentric as the second investor which will contribute up to £3m in cash. This company will manage the procurement of the contractor, building programme and then lease the building to a commercial incubation management company to operate the research incubator from the site. In order to reduce early years losses in operating a research incubator during its build-up of tenants, the JVC will lease the building at a peppercorn rental value for the first 5 years.

To complement the building, Peterborough City Council (PCC) will contribute £1.9m of borrowings to part fund increased car parking capacity. The CPCA will provide an £800k grant to create a budget to deliver a £2.7m multi-deck car park adjacent to the site.

A commercial operator for the building will be secured through a procurement; this management company will operate the day to day running of the building under a Concession Contract which will include a number of pre-requisite clauses that offer subsidised rental arrangements for an initial period to attract the most promising net-zero technology research organisations to Peterborough. This will include research teams from universities, independent research institutes and industry. Photocentric will lease a proportion of the building for their own Research and Development use based on their investment and a rental charge from the building operator. Further R&D tenants will be sourced by the procured building operator, to occupy the remaining space.

The planned approach to secure further HMG and local funding, along with further private sector co-investment to finance the remaining phases of the project to 2029.

All future phases of the university and research campus are subject to CPCA approval of funding and PCC approval of the developing Masterplan, as well as specific planning permissions. However, in principle, the following funding strategy is being developed for CPCA and business board approval.

As part of the expected call for proposals to the £4bn Levelling-Up Fund, and during the course of the 2021 Comprehensive Spending Review, the Combined Authority is building a series of Strategic Outline Business Cases (SOBCs) to create a portfolio of highly economically strategic projects. The first two will feature as proposals to the Government's Levelling-Up fund and the third will be entered into the competition for forward allocations of the Shared Prosperity Fund, for the CPCA, as part of the Comprehensive Spending Review process.

- The Levelling-Up Fund will be run a competition in the new year, with awards for funding during the summer/autumn and projects must be complete by the end of this Parliament.
- The Shared Prosperity Fund will be scaled and locally allocated as part of the 2021 Comprehensive Spending review, and be available for spending between April 2022 and 2007.

The bids into the Levelling-Up Fund will each include £20m from the fund and at least the same in private sector and other public sector investment. All will be established as projects over the course of 2012/22 and be complete as buildings on the Campus within the current Parliament. To gain funding, it is important that all enjoy active political support and sponsorship of the local MPs and key Ministers, as well as that of the business community.

Phase 3: The Second Teaching Building

The scale-up of teaching capacity will see the initial teaching building established for 3,000 added to, through a second building with a planned opening date of September 2024. This will enhance delivery through the additional thematic areas of:

1. Law
2. Architecture
3. Biochemistry
4. Robotics

In addition, this second building will contain a Students' Union to enhance the university experience for learners.

Phase 4: The Second Research Building

The scale-up of the research capacity will see the initial anchor R&D tenant on the Campus, Photocentric, joined by a globally active Research Institute, TWI, with a range of its industrial members which include firms Rolls Royce, Bae Systems, JLR, BP and BMW. It is envisaged, that TWI will establish upon the Campus, with funding from Innovate UK, its industrial members and the CPCA, a Net-Zero R&D Programme to deliver new applications, products and systems in sustainable aviation, passenger vehicles, buildings and ships. Based just outside Cambridge, TWI brings to Peterborough and connects the wider Cambridge Innovation Eco-system into the Peterborough Campus. This phase, or one soon after, will also include the scale-up of the tech-incubation capacity on the University & Research Campus. This will see the initial research building established by the CPCA Business Board's funding to house 200 researchers rise to 500 by and potentially involve a rapid manufacturing facility to produce prototypes and initial production to prove and commercialise ideas into real products and systems.

Phase 5: The Third Teaching Building

In the third teaching building is planned for 2027/28 to add the further thematic area of Sports (science, coaching, psychology, analytics) to the 12 already established at that point. The additional teaching space it will provide, will also enable a significant expansion in the delivery of the previous 12 thematic areas as well as a broadening of qualification into master's degrees and a portfolio of doctoral programmes, including Professional Doctorates. Once the third teaching building is up, the curriculum will be re-organised and focused into three Centres of Excellence, one in each building. These will be;

Phase 1, Teaching Building 1 – Health, social care, education, management and finance, law

Phase 3, Teaching Building 2 – Environmental management, biochemistry, engineering, robotics

Phase 5, Teaching Building 3 – Sports, art and design, creative and digital, architecture



Campus Integration

The scale-up of teaching capacity on the University & Research Campus in Peterborough. This will see the initial teaching building established by the Mayor for 3,000 students rise to 10,000 and expand out into engineering, net-zero, digital, agri-tech and sports science faculties. Once all five elements of the scale-up of the Peterborough University and Research Campus are achieved, there is an aspiration to join the fifty or so university, industry and small business partners that have established it, to form an active collaboration to develop new concepts and ideas for Net-Zero technology and secure the funding for them. This joint venture of tenants could be in the form of a Company Ltd by Guarantee, Research Association, called the Cambridgeshire Institute of Technology, or C.I.T.

5. ANTICIPATED OUTCOMES OR IMPACT

5.1 It is anticipated that the committee will have the opportunity to ask questions and comment on the process and progress in establishing Phases 1 and 2 of the new University for Peterborough, and on plans to expand the campus further

6. REASON FOR THE RECOMMENDATION

6.1 This report is for information and update purposes to ensure that the committee is fully appraised of the process and progress in establishing Phases 1 and 2 of the new University for Peterborough, and on plans to expand the campus further

7. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

7.1 [A New University for Peterborough – Business Case](#)

8. APPENDICES

8.1 None

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CHILDREN AND EDUCATION SCRUTINY COMMITTEE	AGENDA ITEM No. 6
21 JANUARY 2021	PUBLIC REPORT

Report of:	Corporate Parenting Committee Chairman	
Cabinet Member(s) responsible:	Lynne Ayres Cabinet Member for Children’s Services, Education, Skills and the University	
Contact Officer(s):	Nicola Curley Assistant Director Children’s Services	Tel. 864065

REPORT ON THE WORK OF THE CORPORATE PARENTING COMMITTEE FOR 2019-2020

RECOMMENDATIONS	
FROM: Corporate Parenting Committee Chairman	Deadline date: N/A
It is recommended that the Children and Education Scrutiny Committee notes the work of the Corporate Parenting Committee over the last 12 months.	

1. ORIGIN OF REPORT

1.1 A report is submitted to Children and Education Scrutiny Committee annually on the role of the Corporate Parenting Committee.

2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to advise the Children and Education Scrutiny Committee of activity carried out by the Corporate Parenting Committee in the municipal year 2019-2020

2.2 This report is for the Children and Education Scrutiny Committee to consider under its Terms of Reference Part 3, Section 4 - Overview and Scrutiny Functions, paragraph No. 2.1 Functions determined by Council:

Children’s Services including:

- a) Social Care of Children;
- b) Safeguarding; and
- c) Children’s Health.

2.3 The report addresses all areas of the Children in Care pledge and the Care Leavers’ Charter. It specifically demonstrates to Scrutiny how the Committee has been addressing the increase in the Children in Care population; the changes to the partnership with TACT; and Children in Care and Care Leavers’ education and training needs.

3. **TIMESCALES**

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. **BACKGROUND AND KEY ISSUES**

4.1 Following the changes engendered by the Ofsted Inspection of 2018, the Corporate Parenting Committee has continued to work to support the needs and ambitions of the Council's Children in Care and Care Leavers.

4.1.1 The meeting format has continued to work well, especially at engaging our young people, and in depth discussion of issues relevant to our Children in Care and Care Leavers.

4.2 **Work Programme and Reporting Mechanisms**

4.2.1 The thematic meetings have continued, where a single topic is considered in depth to enable councillors to fully understand the complexity of the issue in the round, have a proper opportunity to scrutinise the information before them and challenge officers in a timely and thorough manner. The Committee focuses on three key areas for children and young people: education; placement; and health. These are linked across the formal and informal meetings, and have been effective in developing ideas and themes for Members to scrutinise.

4.2.2 The final area of development related to bespoke reporting mechanisms for the Corporate Parenting Committee. QlikSense is now the standard reporting tool across Children's Services, and it is possible to monitor all current activity very effectively. The development of a static report (Dashboard) is now in place with feedback from the pilot that Council Members prefer this format.

4.3 **Corporate Parenting Champions**

4.3.1 This has continued to be an effective use of Member influence. Champions are Members who sit on the Committee but have also volunteered to take a particular lead for an area that impacts on Children in Care and Care Leavers. The role of the Corporate Parenting Champion is to support improved outcomes for Children in Care and Care Leavers and champion their needs.

4.3.2 The Committee was asked to note a change to its terms of reference in respect to Champion appointments, which was ratified at Council on 12 December 2018. This followed a recommendation made by the Committee at its informal meeting dated 12 September 2018. The recommendation was as follows: The Committee recommended to Council that the additional Champion role for Effective Care Planning be included within the Corporate Parenting Committee terms of reference, in order to support Children in Care and their carer families, with the aim to improve the stability of placements. The Effective Care Planning position was also formally ratified at the formal Corporate Parenting Committee held on 21 November 2018.

4.3.3 In June 2019 the Corporate Parenting Committee received a report in relation to the Corporate Parenting Champion positions, which was considered by Members.

4.3.4 The purpose of the report was to provide Members with an outline of the proposed Champion positions. The Democratic Services Officer introduced the report to Members and requested them to note the contents and consider the proposed positions they wished to volunteer for. All Champion positions and appointments were ratified at the formal Corporate Parenting Committee meeting in July 2019.

4.3.5 Members discussed the report and in summary, key points raised and responses to questions included:

- The Chairman commented that he wished to see a focus on leaving care transition.
- Members were advised that they could put forward up to three Champion choices.

4.3.6 The Corporate Parenting Committee considered and unanimously resolved to note the report with the following agreed actions;

- That Committee Members would send their preferences for Champion positions to the Democratic Services Officer for ratification at the formal meeting on 17th July 2019;
- The Head of Corporate Parenting would explore the option of including an additional Corporate Parenting Champion role of Care Leavers Transition; and
- To combine the Employment and Training Opportunities within the Council Departments and Partner Agencies and the Education Attainment and access to Higher Education Champion roles.

4.3.7 The Corporate Parenting Champions 2019–2020 have been:
In between each informal Committee the Corporate Parenting Champion has been responsible

Area of Focus	Champion	Officer Lead
Housing, Finance and Benefits	Councillor Bond	Sean Evans/Sandra Bond
Employment and Training Opportunities within the Council Departments and Partner Agencies	Councillor Ayres	Pat Carrington
Health	Councillor Robinson	Jodie Chambers
Education Attainment and Access To Higher Education	Councillor Bashir	Dee Glover
Recreation and Leisure Activities	Councillor Day	Lauren Smith
Effective Care Planning	Councillor Jones	Michaela Berry

4.3.8 for the following:

- a) Meeting with the Lead Officer;
- b) Undertaking a site visit (virtual where required);
- c) Meeting with a child in care / young person / service user / other officers and discuss their experience of the service for Children in Care; and
- d) Contributing to a brief report back to the Committee.

4.3.9 The new Champion role, created at the suggestion of Councillor Jones, out of discussion around the availability of suitable placements for our children was the Effective Care Planning Champion. Councillor Jones works closely alongside the team manager for the Leaving Care team focusing on particularly 16-18 year olds and preparation for adulthood. Additionally, Councillor Jones has been supporting the introduction of an evidence based approach to support that preparation providing them with the tools for adult life; this is called the ‘Passport to Independence’. In September 2019 Councillor Jones provided an update to Members regarding the work being undertaken on a passport to independence for young people in care.

4.3.10 The Health Champion, Councillor Robinson, provided an update regarding the work being undertaken nationally to support young people in care with mental health issues in order to compare what services Peterborough was providing. The aim was to look at a joined-up approach in regards to health and the education provision for Children in Care and a meeting with the Virtual Head Teacher was planned to explore the way forward.

4.3.11 In January 2020, the Chairman complimented Corporate Parenting Champion members on their engagement during their champion roles during 2019 and 2020. The Corporate Parenting Champions provided further overview of their champion area.

The Education Employment and Training and Access to Higher Education Champion, Councillor Bashir, outlined the outcome of a recent visit to the city college and virtual school, and the opportunities for children in care. In addition, the Champion advised that she was a trustee on

- 4.3.12 the vivacity board and hoped to link in some of the opportunities available to young people and children in care. In addition, the champion advised that she would explore the subject of apprenticeship opportunities.
- 4.3.13 The champion for Effective Care Planning, Councillor Jones, provided an update in relation to assessors for apprenticeships. In addition, the Cabinet Member for Children's Services, Education, Skills and the University also provided an updated in relation to the work being undertaken to improve the apprenticeship scheme which had included the current levy paid by the Authority.
- 4.3.14 The Housing, Finance and Benefits Champion, Councillor Bond, provided an update in relation to her recent meeting about the housing arrangements for Care Leavers. The Champion had gained knowledge about how the services operated and linked in order to support the young people in care. The next steps for the Champion was to visit the Foyer and learn more about the provision for disabled care leavers.
- 4.3.15 The Recreation and Leisure Activities, Councillor Day, spent time with the Children in Care team manager to understand the positive impact that leisure activities have for Children in Care and agreed to send the details of any arts and cultural activities that Children in Care could access.
- 4.3.16 During the 2018-2019 round of work Councillor Ayres, in her role as Employment and Training Opportunities Champion, has been extremely persistent in raising the needs of our Care Leavers at every meeting in this area. The Committee has continued to be supportive of the development of apprenticeship proposals for Care Leavers, and we are really pleased to report that two Care Leavers have now taken up apprenticeships with our partners, TACT and Serco.

4.4 **Specific Focus of Work**

4.4.1 **CIC Population**

- 4.4.2 Over the last year, we have seen numbers of children and young people in care stabilise in Peterborough. At the end of January, this was 375 children altogether. Comparative data for the financial year 2018/2019 on Children in Care nationally was published in the autumn of 2019. This data evidences that Peterborough's numbers were lower across the Eastern region and nationally. This evidences that the Family Safeguarding Model has been embedded in practice and is effective in the right children coming into care for the least period needed.
- 4.4.3 2018-2019 saw Peterborough's stability of placements being the best in the Eastern region and being the second best nationally. This means that for those children who remain in care have the opportunities to remain in the same placement for over 2.5 years.

4.5 **Peer Review July 2019**

- 4.5.1 Children in Care and Care Leavers had a focused Peer Review in the summer of 2019, they focused on a number of key areas such as transfer of cases into the service, our unaccompanied asylum seekers and effective care planning. In all three areas they were particularly impressed with practice, verbally sharing with us that they felt children received a good to outstanding service from their social workers.
- 4.5.2 The Peer Reviewers were particularly impressed with the Corporate Parenting Committee and how it was structured with the emphasis for council members to consider Children In Care within all planning and council activity.
- 4.5.3 They equally were impressed with the approach Children in Care were taking with regard to unaccompanied asylum seeking young people who had exhausted all their rights to remain as they felt Peterborough was forward thinking in its practice. From the Peer Review there was an action plan developed focusing on areas that we and they agreed needed further focus and work, the service has since then focused on those areas to promote an even more consistent approach to service delivery.

4.6 **TACT Partnership**

- 4.6.1 TACT exercised the right to serve notice of their intention to cease operation of the Permanency Service in the spring of 2019. The service subsequently transferred back to the local authority as of the end of October 2019, with staff and foster carers all coming back to the local authority. This change was initially reported to the Children and Education Scrutiny Committee in September 2019, with a further update provided to the same Scrutiny Committee in March 2020.
- 4.6.2 The focus on its return has been to reassure Foster Carers and staff and to induct them back as well as begin the process of restructuring and developing a recruitment strategy.

4.7 **Meeting Educational Needs**

- 4.7.1 The work to raise awareness of the need to be aspirational for children and young people in care continues. The Virtual School has prioritised with Designated Teachers the need to not only seek the views of children but also to ensure that any ambitions are supported by carers and social workers. The Virtual School contributes to the foster carer training programme and the need to be aspirational is emphasised. The Children in Care Council members have contributed to the consultation around their section of the Personal Education Plan (PEP) and this is in the process of being changed to reflect their views. Other developments within the PEP will improve the quality of termly attainment data collection to ensure education providers are accountable and allow for appropriate interventions from the Virtual School specialist staff.
- 4.7.2 As also identified by Ofsted, there has been a general recognition of a lack of some aspiration for the children and young people of Peterborough in educational terms. This has also translated itself into the ambition we have for our children and young people in care, and the Corporate Parenting Committee has challenged itself and officers to think more creatively about achievement for our children and young people in this area. The Virtual School has been asked to report in a more timely way about young people's academic results, as well as providing their formal validated report, and there is an ongoing project to enhance the function and meaningfulness of Personal Education Plans. The work on apprenticeships is already bearing fruit, as stated above.
- 4.7.3 The placement of children out of city continues to present a level of challenge in respect of securing appropriate and good education provision. To alleviate this there is consultation between social workers, the Access to Resources team and the Virtual School which ensures that children are not placed in local authorities where there are barriers to school admission. The placement of those Children in Care who have an Education, Health and Care Plan (EHCP) and require specialist provision is particularly difficult but is being addressed with the Peterborough SEN team and more widely with the National Association of Virtual School Heads.
- 4.7.4 The Committee also identified a growing trend where Children in Care's educational progress was being negatively impacted by their placement outside of the local area. To meet children's emotional or physical needs, sometimes placements can only be sourced outside of Peterborough, or because of the lack of placement choice, we are forced to identify foster placements across Local Authority borders. This means that another Authority becomes responsible for meeting the child's educational needs, and this can become more challenging if the local school is an Academy with its own admission criteria. Children in Care with Education, Health and Social Care Plans (EHCPs) are an even more specific minority, and identifying a school place after a placement move can take months in some cases.

4.8 **Best Practice Example**

- 4.8.1 The Peer Review reaffirmed the Corporate Parenting Committee Model of best practice is still fit for purpose and is innovative in its approach to including young people having council members as champions and linking strategy with operational issues.

4.9 **Links to the Children in Care Council and Care Leavers' Drop In**

4.9.2 The Children in Care Council continues to meet on a monthly basis, and has 8 regular members. The group is well attended during school holiday periods when activities are offered in addition to the normal meeting. In the last 12 months, along with their co-chairing duties at the informal Corporate Parenting Committee meetings, the group has:

- Young Inspectors have been introduced who are taking an active role in reviewing aspects of service delivery that they use. They have produced a report with an action plan on their activity.
- Given feedback to the IROs on their review paperwork.
- Planned and delivered the annual celebration events for children in care.
- Spoken at Corporate Parenting Committee about their experiences in different placements.
- They co-chair the Informal Corporate Parenting Committee.

4.9.2 The 'Children in Charge' youth group for children aged between 8 and 12 continues to meet in alternating weeks. It is regularly attended by an average of 10 young people.

4.9.3 The Care Leavers' drop in continues to operate, attracting an average of 6 young people at each session. They have been consulted on the new "passport to independence" piece of work which evidenced they are ready to live on their own, this has successfully been trialled and implemented.

4.9.4 A second year of full activity programme was offered to children and young people in the summer encompassing a variety of activities and events curated by Children in Care Council members for young people to increase reach and engagement with this group. Young people and their carers have consistently reported back how much they value this because they feel that they are part of a community.

5. **CONSULTATION**

5.1 The Children in Care Council has been fully aware and consulted upon the changes referred to in this paper. The feedback from them to date is that working with the Committee is a very positive experience, and that they value the opportunity to work with the Corporate Parenting Champions.

5.2 This report was approved by all members of the Corporate Parenting Committee.

6. **ANTICIPATED OUTCOMES OR IMPACT**

6.1 Children and Education Scrutiny Committee members to accept the report of the Corporate Parenting Committee.

7. **REASON FOR THE RECOMMENDATION**

7.1 *N/A*

8. **IMPLICATIONS**

Financial Implications

8.1 None

Legal Implications

8.2 None

Equalities Implications

- 8.3 Children in Care and Care Leavers should be entitled to the same opportunities as their peers.

Rural Implications

- 8.4 None

Carbon Impact Assessment

- 8.5 The report includes the objective of reducing the reliance on out of area placements for children, increasing the range of placements more locally as its contribution to carbon off setting.

Other Relevant Implications

- 8.6 This report provides information on the role of the Corporate Parenting Committee and relates to services provided to children in care and care leavers.

9. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 9.1 None

10. APPENDICES

- 10.1 None

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CHILDREN AND EDUCATION SCRUTINY COMMITTEE	AGENDA ITEM No. 7
21 JANUARY 2021	PUBLIC REPORT

Report of:	Lou Williams, Service Director, Children and Safeguarding	
Cabinet Member(s) responsible:	Cllr Lynne Ayres - Cabinet Member for Children's Services, Education, Skills and the University	
Contact Officer(s):	Lou Williams, Service Director, Children and Safeguarding	Tel. 01733 864139

SERVICE DIRECTOR REPORT: CHILDREN & SAFEGUARDING INCLUDING UPDATE ON IMPACT OF COVID-19

RECOMMENDATIONS	
FROM: Service Director, Children and Safeguarding	Deadline date: <i>n/a</i>
<p>It is recommended that the Children and Education Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Notes the evidence of emerging impact arising from the Covid-19 pandemic and its associated economic and other implications; 2. Notes the preparedness of children's services to continue to meet need; 3. Notes the potential resource implications of continued increased demand and complexity of need; 4. Welcomes the findings of the independent evaluation of Family Safeguarding as practiced in Peterborough, including evidence of improved outcomes for vulnerable children and lower costs. 	

1. ORIGIN OF REPORT

1.1 This report was requested by the Children and Education Scrutiny Committee.

2. PURPOSE AND REASON FOR REPORT

2.1 This report provides Members with a brief overview of the current position in Children's Services and the impact from the Covid-19 pandemic. The report also provides a summary of the very positive evaluation of the Family Safeguarding model in Peterborough that was published by the Department for Education in November 2020.

2.2 This report is for the Children and Education Scrutiny Committee to consider under its Terms of Reference Part 3, Section 4 - Overview and Scrutiny Functions, paragraph No. 2.1 Functions determined by Council:

- Children's Services including:
- a) Social Care of Children;
 - b) Safeguarding; and
 - c) Children's Health.

2.3 This report relates to the corporate priorities relating to the safeguarding of vulnerable people.

- 2.4 This report directly relates to the children in care pledge as it is about the performance of children’s safeguarding services including services for children in care and young people who have left care.

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. BACKGROUND AND KEY ISSUES

Background

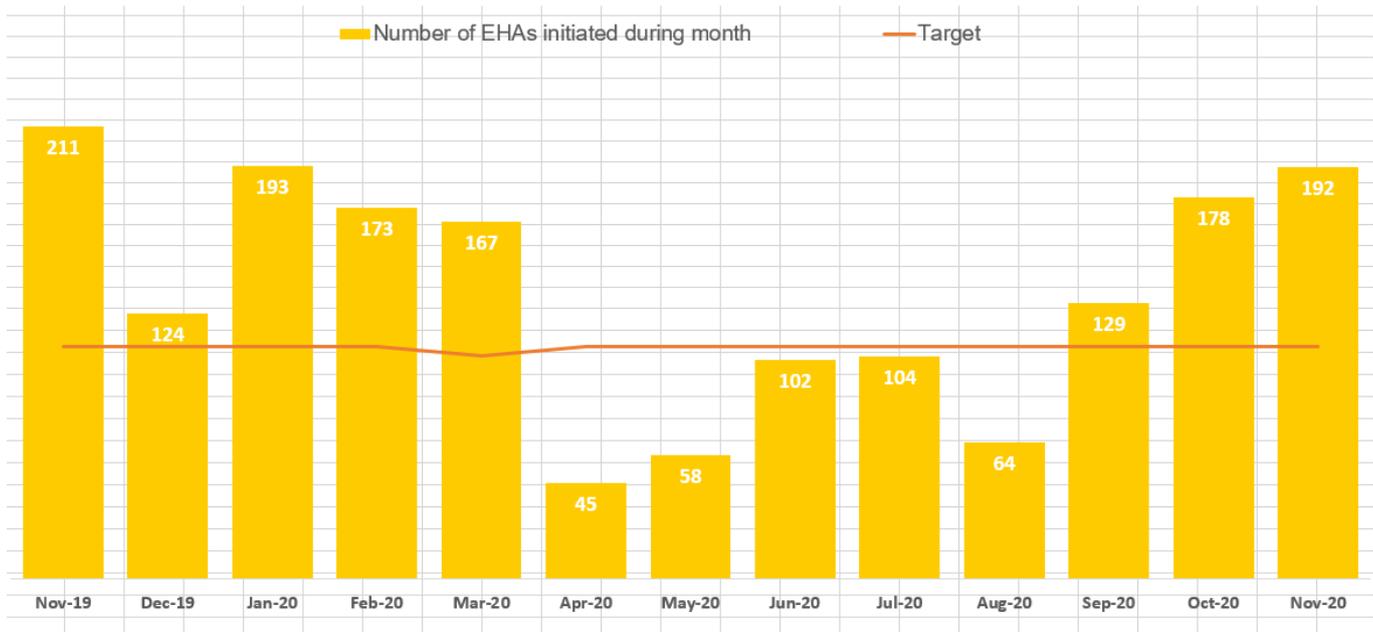
- 4.1. The Covid-19 pandemic and associated lockdown continues to result in very considerable challenges for children, young people and families and the services that support them.
- 4.2. As previously reported, the contribution by our staff, foster carers and by partner agencies - schools in particular - in helping to safeguard our most vulnerable children and young people has been exemplary.
- 4.3. In the main, the impact of Covid-19 to date has been less about increased volumes of children and young people requiring support, and more about an increased complexity of presenting need.

General observations: Impact of tier 4

- 4.4. At the time of preparing this report, Peterborough had just moved into the new tier 4 restrictions. These new restrictions are bound to have further impacts for children, young people and families across the City, over the coming weeks and months.
- 4.5. As was the case during the national lockdown in November, we are continuing to prioritise face to face visiting, particularly to those families, children and young people about whom we are most concerned. We will also continue to operate key meetings – particularly those where there are potentially serious consequences for families such as child protection case conferences – on a face to face or hybrid model wherever we can.
- 4.6. Government guidance for authorities in tier 4 states that supervised contact between children in care and their parents should continue. Clearly, guidance may change as the new variant of the virus becomes better understood, and this may result in us making some changes to the way that we deliver services.
- 4.7. We have reviewed our Covid-19 practices and, for example, insisted on increased use of PPE by staff during visits to family homes and during meetings.
- 4.8. Public Health England’s advice remains that the hands, face, and space actions are the most effective ways of avoiding transmission, accompanied by PPE as appropriate. Our continuing challenge is to balance our absolute priority to maintain the safety and wellbeing of vulnerable children and young people while balancing the need to keep our staff and service users safe, recognising that no activity is entirely risk free.

Indications of changing demand and service availability: Early Help

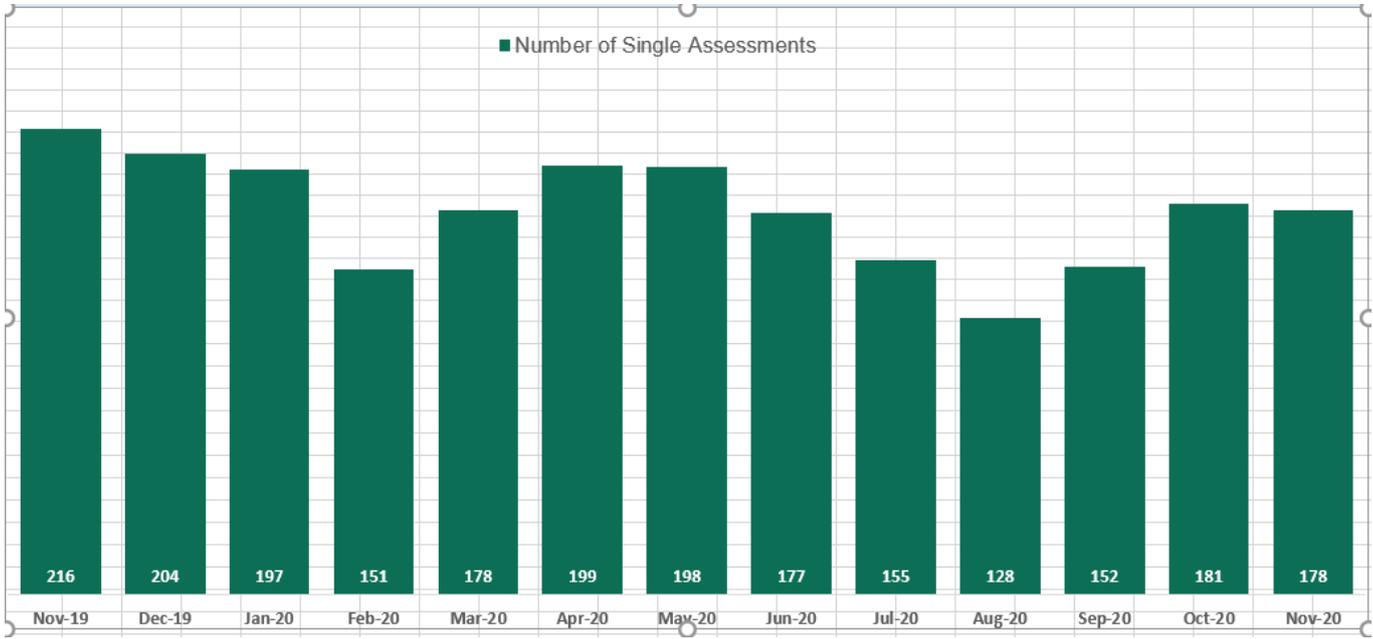
- 4.9. The chart below shows the number of new Early Help Assessments opened each month over the last year:



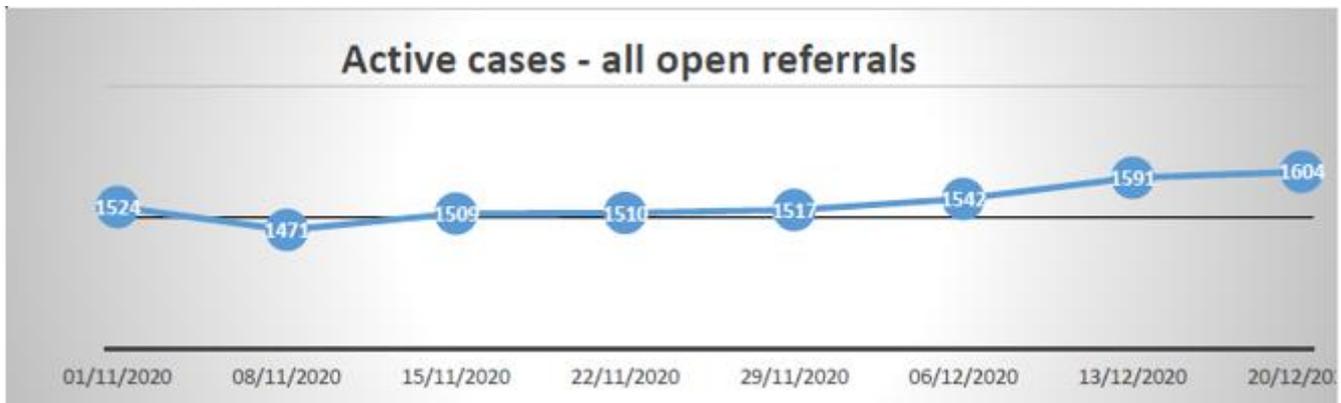
- 4.10. This indicates that recent demand has not been out of step with the pre-Covid-19 position. This, however, is only a part of the picture in respect of early help in Peterborough.
- 4.11. Our model of Early Help is very different to that in many areas. The Council does not employ a team of Early Help workers to do direct work with families in order to prevent their needs from increasing. Instead, we have a small Early Help service that coordinates the efforts of key partners – principally health, schools, Early Years’ settings, registered social landlords and the voluntary sector – to support families with additional needs. Where families have particularly complex needs, the local authority commissions additional specialist support services. This approach is supplemented through the provision of a wide range of parenting programmes.
- 4.12. There is clear evidence that this approach supports good outcomes. Ofsted praised the model in our most recent inspection, for example. Before the pandemic struck, we were also making consistently good payment by results claims through the Government’s Troubled Families programme, which funds the majority of our Early Help services. Under this model, we can claim funding for each family where we can demonstrate that sustained improved outcomes have been achieved. We were often among the best performing 10% of authorities nationally in terms of the level of successful payment by results claims.
- 4.13. The challenge for our approach in the pandemic, however, is that capacity within partner agencies to undertake the work with families in need of Early Help support has been significantly adversely affected. Schools, for example, have been having to manage the extra pressures associated with managing pupil bubbles and, in the New Year, are likely to face new pressures in respect of expectations around testing for Covid-19.
- 4.14. This means that while demand for Early Help services has yet to increase significantly, capacity to provide support within the system has reduced considerably, despite some very positive and innovative work around providing virtual support.
- 4.15. We highlighted to the Ministry of Housing, Communities and Local Government in May 2020 that we would be likely to need additional funds in order to maintain Early Help services in Peterborough. We are now drawing down this additional funding, and expect to need around an additional £220K in order to fund an increase in directly provided support to families in need over the coming months.

Indications of changing demand: Family Safeguarding and young people at risk of harm

- 4.16. The position in our front-facing teams within Children’s Social Care is that while demand has not increased significantly in terms of volumes, the needs of families and their children have increased in complexity.
- 4.17. The chart below shows the number of single assessments undertaken in Peterborough each month over the last 12 months. Single assessments are undertaken whenever a child is accepted as a referral into children’s social care:



- 4.18. The purpose of the assessment is to determine what steps are needed to support the child concerned. The outcomes of a single assessment include referral to support by Early Help, the child being supported as a child in need by Children’s Social Care, or the child being in need of protection, and so moving to a child protection plan.
- 4.19. As can be seen from the above, overall numbers of assessments being carried out this year are, if anything, lower than they were prior to Covid-19. This partly reflects improvements that we have made in ensuring that we only carry out a single assessment when this is absolutely needed. In the past, we have seen a number of single assessments close with no further action, suggesting that better triaging would have avoided the assessment being carried out in the first place.
- 4.20. The following charts show the numbers of children open to Children’s Social Care overall, showing a continuing increase over recent weeks:



Cases opened and closed in week



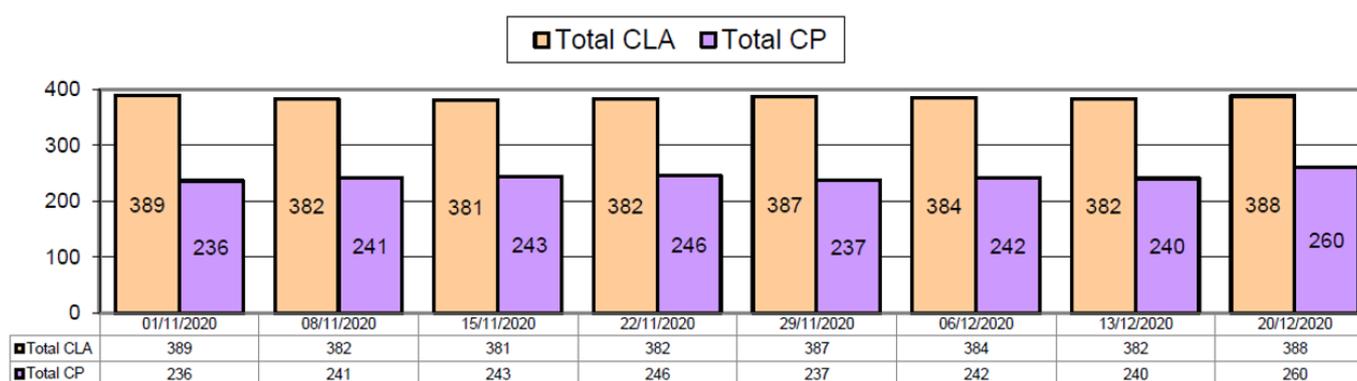
Net change



4.21. Taken together, these charts indicate an increasing complexity of need, since we are finding that we need to open more children and young people as children in need following completion of the single assessment.

4.22. Given that we aim for our social workers to hold no more than 15 cases per full time employee, an increase of more than 90 children being open to the service, if sustained, will start to have an impact on the work and may result in a position where we need to deploy additional resources.

4.23. We are also seeing a steady increase in the number of children who have child protection plans in place, which is a further indication of growing complexity:



4.24. This chart shows the position as of 20th December 2020 and while it is encouraging that increased demand is not yet resulting in sustained increases in children in care numbers, more children now have child protection plans in place than at any time in the last year. Our target is to have fewer than 200 children in need of this level of input and support and again, if levels of 250 and above are sustained, there will be implications for the ability of the service in terms of quality and sustainability.

4.25. This increase in numbers is partly about it being more difficult to progress child protection plans at present; this is leading to children tending to remain on a child protection plan for longer. This,

combined with an increase in complexity among children coming into the service, is causing our numbers to increase.

- 4.26. We also have continuing concerns for the wellbeing of vulnerable young people. Our colleagues in health services have seen significant increases in referrals for specialist child and adolescent mental health support and for young people affected by eating disorders. Our workers in the Youth Offending Service and Targeted Youth Support Service are reporting an increase in the numbers of young people with complex needs who they are supporting.
- 4.27. These changes are being managed within current resources for the present. There is, however, the likelihood that increasing pressures on young people combined with fewer opportunities to engage in activities such as employment will begin to feed through into increased demand for services.
- 4.28. As noted in previous reports, our expectation is that the impact for young people of the pandemic will continue to build over the coming months, as opposed to being felt immediately. The indications from some parts of the overall system are that this is indeed likely to be the case.

Indications of changing demand: Children in care and care leavers

- 4.29. As noted above, numbers of children and young people in care have remained relatively stable, although slightly higher than long term averages. Most recent numbers in care [as in the chart above] are in the 380s; for most of the time prior to the pandemic, they tended to be between 360 and 370.
- 4.30. We are expecting numbers to go up again in coming weeks as there are a significant number of unborn babies due to parents with significant additional vulnerabilities. In line with our general approach, we will do all we can to support these families to provide safe, stable and loving homes, but we expect there to be an increase in numbers needing to come into care for their safety and protection.
- 4.31. In practice, this increase is likely to be temporary since children coming into care as babies tend to leave the care system quickly and be adopted or move to extended family under Special Guardianship Orders.
- 4.32. We are, however, also seeing an increase in the demand for placements for young people with some of the most complex needs and while numbers remain low, the availability of specialist placements is very restricted and costs are high.
- 4.33. Our foster carers continue to do an amazing job and we have seen very few placements come to unplanned ends. But foster carers, like the rest of us, are also concerned about the risks of Covid-19. For some, this means that they are worried about children in their care going to have contact with their parents, for example. Government guidance is very clear on this; children should continue to have contact with their birth families and in most cases such contact is court ordered.
- 4.34. We do all we can to ensure that contact takes place in as Covid-19 secure way as possible, but it is clearly reasonable for foster carers to be concerned about this. In a sense, facilitating supervised contact encapsulates the challenges of ensuring that we do the right thing for children, who should be able to see their parents, while also doing all we can to keep people safe and the service operating.
- 4.35. As has been outlined in previous reports to committee, our expectation is that we will maintain numbers of children in care in Peterborough at below the rate for similar authorities. Our Family Safeguarding approach continues to enable us to support families to make the changes they need to make in order to provide the safe, secure and loving homes that their children need.
- 4.36. Our concern is more that we will see an increase in the number of young people with particularly complex needs – related to mental ill health or significant risks of criminal or sexual exploitation for example – and while actual numbers are likely to remain small, costs for the specialist

placements needed by these young people are very high, with consequent risks to overall budgets.

- 4.37. We have indicated to the MHCLG that we expect to see pressures in placement costs as a result, and projected increased costs has been factored in to budget preparation for the next financial year.

Indications of changing demand: Children and young people with disabilities

- 4.38. Families of children with complex disabilities have been particularly hard hit by the Covid-19 pandemic.
- 4.39. The children concerned are often at greater risk of developing complications from the virus, with the result that parents have been understandably reluctant for some forms of support to continue. The restrictions in the lockdowns have in any case mean that many group-based short break activities ceased. Covid restrictions have also meant that extended family support has been reduced.
- 4.40. Added to this, some children with particularly complex needs have been less likely to be able to attend school on a full time basis, or have had their return to school delayed, because of the need for additional safeguards to be in place to ensure control of the spread of the virus.
- 4.41. Some families have required additional short breaks in order to manage the additional pressures that they have faced. This has resulted in costs in this area have been higher than normal, although remaining within the estimates that we made at the beginning of the pandemic and which we submitted to MHCLG.
- 4.42. In a very small number of cases, young people with very complex needs have become looked after on a full time basis during the period of the pandemic. Breakdown in family living arrangements in such circumstances are always very difficult for all concerned, however understandable.
- 4.43. In these situations, the pandemic has, in all likelihood, brought forward the circumstances where the family is no longer able to meet the needs of their child, as opposed to causing a breakdown that would not otherwise have happened. This does not, of course, lessen the impact for the child or their family of the change.

Assuring continued quality of the service

- 4.44. We have a number of measures in place that enable us to ensure that the quality of practice is effective, and to take action to improve things when necessary. A number of these measures have been strengthened over the course of the pandemic to reflect the fact that there are fewer opportunities for line managers to informally discuss case progression with members of their teams, given the reduction in office-based working.
- 4.45. Our independent chairs of child protection conferences and review meetings for children in care provide oversight and scrutiny of plans for our most vulnerable children. They also monitor progress of plans for individual children and young people between meetings. There is a case escalation system in place that chairs use to raise concerns with managers. This system works well, and helps to ensure that plans for individual children do not drift.
- 4.46. Managers, including senior managers, are required to undertake a number of case file audits each month. They audit randomly identified children's files, doing this with the practitioner allocated to the case. This provides an opportunity for practitioners to discuss their cases and practice with more senior managers, and is good preparation for Ofsted inspections, since case file audits feature heavily in the inspection process.
- 4.47. Our quality assurance service also undertakes a range of dip-samples of case files, usually focusing on key decision points in the child's journey. These might include, for example, reviewing a number of case files where a decision has been made to step a case down to Early Help

services. Dip samples such as these help us to be confident that decision making is proportionate and consistent. This area has expanded throughout the Covid-19 pandemic, with an increase in the number of dip samples being completed.

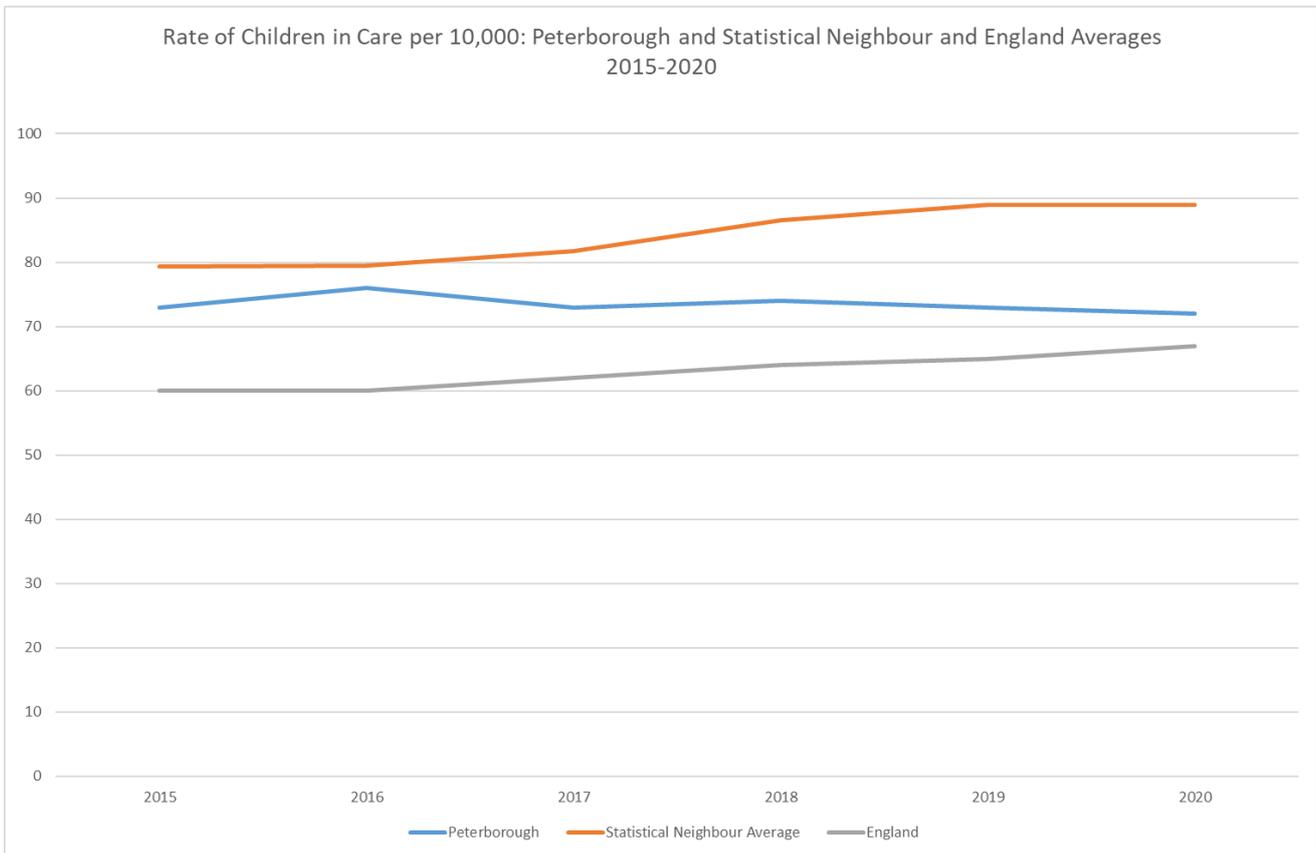
- 4.48. Finally, our quality assurance service also undertakes thematic audits, where a number of case files concerning children experiencing common issues are audited. This might include, for example, audits of our response to children and young people who have been reported missing, or who have been affected by domestic abuse. This is another area of auditing and quality assurance that has expanded in scope during the pandemic.
- 4.49. All thematic and dip-sample audits are written up into a report summarising key findings and areas for continued improvement and development. These then feed into service development and training plans for our front-line staff and managers.
- 4.50. There are always areas that can be improved, but it is reassuring that the general message from the great majority of audits is one of generally solid practice and decision making.
- 4.51. One of the key measures of how well a service is performing from an Ofsted perspective, is for managers to have a strong and accurate sense of strengths and weaknesses. Our audit programme means that this is a continuing strength in Peterborough, and plays a key part in our approach to service development and improvement.

Think communities and capacity building

- 4.52. It is clear that the impact of the pandemic is going to be felt for a considerable time yet.
- 4.53. As has been reported in earlier reports to Committee, the commitment from the communities we serve to support those in greater need remains very strong. The Peterborough Hub also continues to work tirelessly to ensure that vulnerable individuals and families are supported.
- 4.54. Work on the Think Communities agenda continues, with investment in community capacity building. Given the likelihood of an increasing number of families needing support, advice and guidance, it is clearly essential that we do all we can to identify ways in which we can build community resilience and community-based support, since more traditional models of support focused on individual families are unlikely to be able to cope with the expected increase in need over the coming months.
- 4.55. **Evaluation of Family Safeguarding in Peterborough**
- 4.56. Members will be aware that the Family Safeguarding approach was piloted in Peterborough following successful development of the model by Hertfordshire. The Peterborough pilot was initially funded by the Department for Education's innovation fund, and began in 2017. Three other authorities benefited from this wave 2 funding – Luton, Bracknell Forest and West Berkshire. This funding met the costs of implementing the model, including IT upgrades, training for staff and the additional staff costs associated with the model.
- 4.57. As part of the wave 2 innovation funding, all projects were subject to independent evaluation. This evaluation consisted of wide-ranging interviews with families and practitioners, as well as analysis of key performance data.
- 4.58. Our view in Peterborough has always been that the Family Safeguarding model is highly effective. It is therefore extremely welcome that the independent evaluation of Family Safeguarding in the four wave 2 authorities, including Peterborough, has found that the model delivers better outcomes for vulnerable children and delivers cost savings or avoidance.
- 4.59. The evaluation was originally completed in July 2020 and published by the Department for Education in November 2020. It was undertaken by York Consulting and a link to the full report can be found in section 10 of this report, below.
- 4.60. Under the Family Safeguarding model, adult-facing practitioners are seconded into children's social work teams. These practitioners are experts at addressing mental and emotional ill-health,

domestic abuse and problematic substance and alcohol misuse. These challenges can have a very significant impact on the wellbeing of children in the household and if unresolved can result in children coming into care.

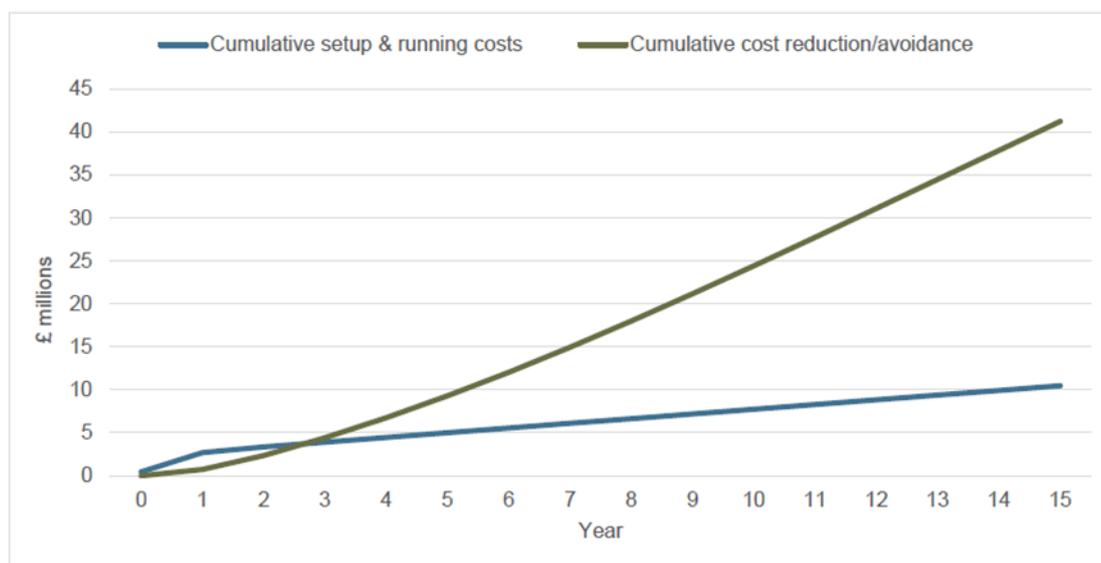
- 4.61. The strength of the Family Safeguarding approach is that these practitioners become part of the children's social work teams. This means that families benefit from a multi-disciplinary approach, with quick access to the kind of support services they need in order to make sustainable change. Very often, the support they can access as a result of the Family Safeguarding approach would not otherwise be available to them.
- 4.62. One such example is that of domestic abuse programmes. The most intensive and successful programmes for perpetrators of domestic abuse are usually only available to people who have been convicted of a related offence. Only a very small proportion of perpetrators are ever convicted, and very often those who are convicted have become entrenched in a long history of abusive behaviour that is much more difficult to successfully challenge and change. Under Family Safeguarding, however, perpetrators of domestic abuse have access to very effective evidence-based interventions regardless of whether or not they have been convicted.
- 4.63. Parents within the Family Safeguarding cohort also tend to be highly motivated to make changes, since this means that they will be able to provide safe, secure and loving homes for their children. Few parents intentionally set out to cause harm to their children and most welcome the support to make the changes they need to make. One example is in relation to addressing problematic substance and alcohol misuse. The charitable organisation CGL is commissioned to provide these services in Peterborough. Nationally, around 18% of adults successfully complete substance and alcohol misuse programmes. The success rate for adults within the Peterborough Family Safeguarding model is currently 36%.
- 4.64. The model means that more families are supported to make the changes they need to make in order to continue to provide safe, stable and loving homes for their children. The multi-disciplinary nature of the model means that assessments of families and of likely harm to children are of much better quality. This also means that parents who are not able to make the changes that their children need are identified much more quickly. Children who need to come into care do so at an earlier age and suffer less harm, meaning that they are more likely to benefit from permanent homes through adoption or Special Guardianship Orders.
- 4.65. Outcomes such as these are clearly beneficial for children. They are also positive for local authorities, since they reduce the overall number of children in care. The rate of children and young people in care per 10,000 of the 0-17 population in Peterborough has remained consistently below the average of our statistical neighbours. Latest comparative data to the end of March 2020 confirms that this trend has continued, as shown in the chart below:



- 4.66. The chart demonstrates how rates of children in care in Peterborough have declined since 2018, in contrast to increases among our statistical neighbours and across England as a whole. Indeed, given that Peterborough is the 40th [of 150] most deprived upper tier authority in the 2019 ranking of the Index of Multiple Deprivation, the fact that the gap between the Peterborough position and the England average was only 5 per 10,000 as of March 2020 is a significant achievement.
- 4.67. There are currently around 375 children and young people in care in Peterborough. If the rate of children in care were equivalent to the average of our statistical neighbours, we would have around 455 children and young people in care. Even if it were possible to find foster placements for all of these additional children, additional placement costs would be in the region of £3.7M per annum.
- 4.68. Family Safeguarding costs around £800K per annum more to operate than a traditional service, making the approach very good value for money, even when only considering a single year of additional costs.
- 4.69. The reality is that costs would rise year on year without the model in place. This is because as noted above, the Family Safeguarding model is very good at identifying situations where risks facing children from the combination of factors are too high to enable sustainable change within the family. This means that children who need to come into care for their own safety do so at a younger age, having suffered less harm.
- 4.70. Children who come into care early are very much more likely to leave the care system quickly – usually either through adoption or by Special Guardianship Order to a relative. Older children, and children who have experienced a longer period of serious trauma, are much less likely to leave care in these ways. Instead, they are likely to continue to be looked after throughout their childhood. They are also more likely to have needs that cannot be met in a foster placement, increasing the need for the highest cost specialist residential placements as they grow older and particularly as they reach adolescence.

- 4.71. In other words, as the years go by, it is not only the number of children in care that is higher, but the complexity and unit costs of those children who have come into care and who would otherwise have been supported within their families that increases.
- 4.72. As part of the evaluation of Family Safeguarding, the researchers estimated the cumulative savings to Peterborough City Council of continuing the Family Safeguarding model. This is shown in the chart below:

Figure 8: Cumulative costs and savings – Peterborough



Source: York Consulting, based on authority level data supplied by local authorities

- 4.73. We are about to head into the 4th year of Family Safeguarding; as noted above, the set up costs for the project in Peterborough were met by the Department for Education, meaning that Peterborough has already benefited substantially in terms of cost avoided, and will continue to do so.
- 4.74. More importantly, however, and as the evaluation report finds, the approach is popular with practitioners who very much value the multi-disciplinary approach. It is also generally very well received by parents, the majority of whom told researchers that it had been very effective in supporting them to make the changes they needed to make.

Concluding Remarks

- 4.75. The on-going pandemic and economic and other implications present families and vulnerable children and young people with significant and on-going challenges.
- 4.76. We are now seeing indications of some increased demand for services and more definite indications of increased complexity of need among vulnerable children and young people.
- 4.77. Our services continue to respond positively to the support needs of families, and we will deploy additional resources where we need to.
- 4.78. While there is clearly a lot of uncertainty about how the next few months will unfold, it is clear that demand and complexity will both increase. It is therefore very positive that we go into this period with a service that is operating well, and delivering good outcomes for our most vulnerable children and young people.

5. CONSULTATION

- 5.1 Consultation has taken place with key officers and key partner service areas including business information services for performance data.

6. ANTICIPATED OUTCOMES OR IMPACT

- 6.1 That Committee:
- Gains an overview of how Children's Services has responded to the changing circumstances facing children, young people and families as a result of the Covid-19 pandemic;
 - Has an opportunity to explore possible future implications of further Covid-19 restrictions;
 - Has an opportunity to review the effectiveness and value for money of the Family Safeguarding approach in Peterborough.

7. REASON FOR THE RECOMMENDATION

7.1 Children's Services support and help to protect some of the most vulnerable children and young people in the City. How well the service performance is therefore properly a matter of significant importance to leaders and Members.

7.2 In these challenging and unprecedented times, it is more important than ever that Scrutiny Committee has the opportunity to understand, explore and scrutinise the way that we support and safeguard our vulnerable children and young people.

8. ALTERNATIVE OPTIONS CONSIDERED

8.1 There are no applicable alternative options available

9. IMPLICATIONS

Financial Implications

9.1 As noted in this report, additional funds are being drawn down to support Early Help services in the City. The amount currently being profiled is £220K, which is comfortably within the £263K initially identified as a likely pressure within the bidding process for additional funds from the Ministry of Housing, Communities and Local Government that took place at the start of the current financial year.

Legal Implications

9.2 There are no direct legal implications arising from this report.

Equalities Implications

9.3 There are no direct implications for equalities issues arising from this report.

Rural Implications

9.4 There are no particular implications for rural communities in Peterborough arising from this report.

Carbon Impact Assessment

9.5 There is no carbon impact relating to the above.

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

10.1 John Roger, Tim Allen and Sophie Elliot of York Consulting: Family Safeguarding Evaluation Report, 2020, published by Department for Education:
https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/932367/Hertfordshire_Family_Safeguarding.pdf

11. APPENDICES

None

CHILDREN AND EDUCATION SCRUTINY COMMITTEE	AGENDA ITEM No. 8
21 JANUARY 2021	PUBLIC REPORT

Report of:	Fiona McMillan, Director of Law and Governance		
Cabinet Member(s) responsible:	Councillor Mohammed Farooq, Cabinet Member for Digital Services and Transformation		
Contact Officer(s):	Paulina Ford, Senior Democratic Services Officer	Tel. 01733 452508	

FORWARD PLAN OF EXECUTIVE DECISIONS

RECOMMENDATIONS	
FROM: Senior Democratic Services Officer	Deadline date: N/A
<p>It is recommended that the Children and Education Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Considers the current Forward Plan of Executive Decisions and identifies any relevant items for inclusion within their work programme or request further information. 	

1. ORIGIN OF REPORT

1.1 The report is presented to the Committee in accordance with the Terms of Reference as set out in section 2.2 of the report.

2. PURPOSE AND REASON FOR REPORT

2.1 This is a regular report to the Children and Education Scrutiny Committee outlining the content of the Forward Plan of Executive Decisions.

2.2 This report is for the Children and Education Scrutiny Committee to consider under its Terms of Reference No. Part 3, Section 4 - Overview and Scrutiny Functions, paragraph 3.3:

The Scrutiny Committees will:

(f) Hold the Executive to account for the discharge of functions in the following ways:

ii) By scrutinising Key Decisions which the Executive is planning to take, as set out in the Forward Plan of Executive Decisions;

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. BACKGROUND AND KEY ISSUES

- 4.1 The latest version of the Forward Plan of Executive Decisions is attached at Appendix 1. The Forward Plan contains those Executive Decisions which the Leader of the Council believes that the Cabinet or individual Cabinet Member(s) can take and any new key decisions to be taken after 2 February 2021.
- 4.2 The information in the Forward Plan of Executive Decisions provides the Committee with the opportunity of considering whether it wishes to seek to influence any of these executive decisions, or to request further information.
- 4.3 If the Committee wished to examine any of the executive decisions, consideration would need to be given as to how this could be accommodated within the work programme.
- 4.4 As the Forward Plan is published fortnightly any version of the Forward Plan published after dispatch of this agenda will be tabled at the meeting.

5. CONSULTATION

- 5.1 Details of any consultation on individual decisions are contained within the Forward Plan of Executive Decisions.

6. ANTICIPATED OUTCOMES OR IMPACT

- 6.1 After consideration of the Forward Plan of Executive Decisions the Committee may request further information on any Executive Decision that falls within the remit of the Committee.

7. REASON FOR THE RECOMMENDATION

- 7.1 The report presented allows the Committee to fulfil the requirement to scrutinise Key Decisions which the Executive is planning to take, as set out in the Forward Plan of Executive Decisions in accordance with their terms of reference as set out in Part 3, Section 4 - Overview and Scrutiny Functions, paragraph 3.3.

8. ALTERNATIVE OPTIONS CONSIDERED

- 8.1 N/A

9. IMPLICATIONS

Financial Implications

- 9.1 N/A

Legal Implications

- 9.2 N/A

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 10.1 None

11. APPENDICES

- 11.1 Appendix 1 – Forward Plan of Executive Decisions

PETERBOROUGH CITY COUNCIL'S FORWARD PLAN OF EXECUTIVE DECISIONS

PUBLISHED: 4 JANUARY 2021

FORWARD PLAN

PART 1 – KEY DECISIONS

In the period commencing 28 clear days after the date of publication of this Plan, Peterborough City Council's Executive intends to take 'key decisions' on the issues set out below in **Part 1**. Key decisions relate to those executive decisions which are likely to result in the Council spending or saving money in excess of £500,000 and/or have a significant impact on two or more wards in Peterborough.

If the decision is to be taken by an individual Cabinet Member, the name of the Cabinet Member is shown against the decision, in addition to details of the Councillor's portfolio. If the decision is to be taken by the Cabinet, this too is shown against the decision and its members are as listed below:
Cllr Holdich (Leader); Cllr Fitzgerald (Deputy Leader); Cllr Ayres; Cllr Cereste; Cllr Hiller; Cllr Seaton; Cllr Walsh; Cllr Allen and Cllr Farooq.

This Plan should be seen as an outline of the proposed decisions for the forthcoming month and it will be updated on a fortnightly basis to reflect new key-decisions. Each new Plan supersedes the previous Plan and items may be carried over into forthcoming Plans. Any questions on specific issues included on the Plan should be included on the form which appears at the back of the Plan and submitted to philippa.turvey@peterborough.gov.uk, Democratic and Constitutional Services Manager, Legal and Governance Department, Town Hall, Bridge Street, PE1 1HG (fax 08702 388039). Alternatively, you can submit your views via e-mail to or by telephone on 01733 452460. For each decision a public report will be available from the Democratic Services Team one week before the decision is taken.

PART 2 – NOTICE OF INTENTION TO TAKE DECISION IN PRIVATE

Whilst the majority of the Executive's business at the Cabinet meetings listed in this Plan will be open to the public and media organisations to attend, there will be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. In these circumstances the meeting may be held in private, and on the rare occasion this applies, notice will be given within **Part 2** of this document, 'notice of intention to hold meeting in private'. A further formal notice of the intention to hold the meeting, or part of it, in private, will also be given 28 clear days in advance of any private meeting in accordance with The Local Authorities (Executive Arrangements) Meetings and Access to Information) (England) Regulations 2012.

The Council invites members of the public to attend any of the meetings at which these decisions will be discussed (unless a notice of intention to hold the meeting in private has been given).

PART 3 – NOTIFICATION OF NON-KEY DECISIONS

For complete transparency relating to the work of the Executive, this Plan also includes an overview of non-key decisions to be taken by the Cabinet or individual Cabinet Members, these decisions are listed at **Part 3** and will be updated on a weekly basis.

You are entitled to view any documents listed on the Plan, or obtain extracts from any documents listed or subsequently submitted to the decision maker prior to the decision being made, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on the notice and relevant documents subsequently being submitted can be requested from Philippa Turvey, Democratic and Constitutional Services Manager, Legal and Governance Department, Town Hall, Bridge Street, PE1 1HG (fax 08702 388038), e-mail to philippa.turvey@peterborough.gov.uk or by telephone on 01733 452460.

All decisions will be posted on the Council's website: www.peterborough.gov.uk/executivedecisions. If you wish to make comments or representations regarding the 'key decisions' outlined in this Plan, please submit them to the Democratic and Constitutional Services Manager using the form attached. For your information, the contact details for the Council's various service departments are incorporated within this Plan.

PART 1 – FORWARD PLAN OF KEY DECISIONS

KEY DECISIONS FROM 2 FEBRUARY 2021

<i>KEY DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
None.							

PREVIOUSLY ADVERTISED KEY DECISIONS

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>1. Disposal of freehold in Centre of the City - KEY/12JUN18/01 To delegate authority to the Corporate Director of Growth and Regeneration to sell the property</p>	<p>Councillor Seaton, Cabinet Member for Finance</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders</p>	<p>Peter Carpenter, Acting Corporate Director, Resources Tel: 07920160122 Email: Peter.carpenter@pe terborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>2. To approve the awarding of contracts to external providers following a competitive tender exercise led by Cambridgeshire County Council - KEY/25JUNE18/02 Cambridgeshire County has recently conducted a tendering exercise to establish a Dynamic Purchasing System for the provision Supported Living Services for Adults with a Learning Disability (Reference number: DN311905). Peterborough City Council is the named authority under this arrangement and would want to commission care and support packages (call-off).</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Adult Social Care, Health & Public Health</p>	<p>December 2020</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p> <p>Relevant consultations has been carried out with the service users, family carers, Health colleagues and care and support providers across Cambridgeshire and Peterborough.</p>	<p>Cris Green, Commissioner for Learning Disabilities & Autism, 0793261226 6419, cris.green@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>3. Adoption of the “Dynamic Purchasing System” (DPS) procedure for Public Health contracts with Primary Care providers – KEY/10DEC18/01 To seek the approval to adopt the “Dynamic Purchasing System” (DPS) procedure for contracts with Primary Care providers for the duration of up to five years. The proposals have been approved by the Cambridgeshire and Peterborough Joint Commissioning Board.</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Adult Social Care, Health & Public Health</p>	<p>December 2020</p>	<p>Health Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Val Thomas, Consultant in Public Health Val.Thomas@cambridge-shire.gov.uk 01223 703264/ 07884 183374</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

KEY DECISION REQUIRED		DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER
4.	<p>Vehicle removal for Parking contravention – KEY/15APR19/02 To ask the Cabinet Member to approve the policy to implement a scheme to remove vehicles of persistent offenders in breach of parking restrictions in the City and to appoint the Local Authority Trading Company to act as the authorised agent of the policy.</p>	Councillor Walsh, Cabinet Member for Communities	December 2020	Growth, Environment and Resources Scrutiny Committee	All Wards	<p>Details of any consultation to be decided.</p> <p>Relevant internal and external stakeholders.</p>	Adam Payton, PES Senior Officer, Parking Lead, 01733 452314 adam.payton@peterborough.gov.uk	Prevention and Enforcement Service Vehicle Removal For Parking Contraventions Policy and Guidance
5.	<p>Approval for contract to be awarded to Skanska to deliver design of Eastern Industries Access Phase 1 scheme - KEY/10JUN19/01 Approval for contract to be awarded to Skanska to deliver design of Eastern Industries Access Phase 1 scheme. The council has received funding (£550k) from the Cambridgeshire and Peterborough Combined Authority to deliver the scheme.</p>	Councillor Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments	December 2020	Growth, Environment and Resources Scrutiny Committee	East Ward	<p>Relevant internal and external stakeholders.</p> <p>Consultation will take place with residents and key stakeholders at the relevant stage of the scheme.</p>	Lewis Banks, Principal Sustainable Transport Planning Officer, 01733 317465, lewis.banks@peterborough.gov.uk	Cambridgeshire and Peterborough Combined Authority meeting notes confirming grant funding allocation. Also CMDN for award of contract to Skanska for provision of Professional Services under Peterborough Highway Services partnership.

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>6. Approval for contract to be awarded to Skanska to deliver design of A1260 Nene Parkway Junction 15 Improvement scheme – KEY/10JUN19/02 The Council has previously received funding of £362.4k from the Cambridgeshire and Peterborough Combined Authority (CPCA) to deliver the strategic outline business case and outline business case for A1260 Nene Parkway Junction 15 improvement scheme. Now that these stages are complete, the CPCA is in the process of awarding a further £650k so that the detailed design and full business case can be undertaken. The additional funding for the scheme subject to approval will now total £1,012,400. Approval is required for contract to be awarded to Skanska to undertake detailed design and full business case for the scheme.</p>	<p>Councillor Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>West Ward</p>	<p>Relevant internal and external stakeholders</p> <p>Consultation will take place with residents and key stakeholders at the relevant stage of the scheme.</p>	<p>Lewis Banks, Principal Sustainable Transport Planning Officer, 01733 317465, lewis.banks@peterborough.gov.uk</p>	<p>Cambridgeshire and Peterborough Combined Authority meeting notes confirming grant funding allocation. Also CMDN for award of contract to Skanska for provision of Professional Services under Peterborough Highway Services partnership.</p>

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7.	<p>Contract for remedial works by PCC to the Stanground Bypass – KEY/2SEP19/02</p> <p>To approve works to the Stanground bypass and authorise the associated package of work to be issued to Skanska Construction UK Limited under the Council's existing agreement with SKANSKA dated 18th September 2013 (the Highways Services Agreement).</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Stanground South and Hargate and Hempstead</p>	<p>Relevant internal and external stakeholders</p> <p>Standard consultation for highway schemes.</p>	<p>Charlotte Palmer, Group Manager – Transport and Environment, charlotte.palmer@peterborough.gov.uk</p>	<p>To be determined.</p>

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56	<p>8. Approval of funding for the provision of accommodation to reduce homelessness KEY/14OCT19/01 – Following Cabinet Decision JAN18/CAB/18 this is a new project to increase the supply of housing and address the demand for accommodation resulting from the increase in homelessness.</p>	<p>Councillor Steve Allen, Cabinet Member for Housing, Culture and Recreation</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All</p>	<p>Relevant internal and external stakeholders.</p> <p>The issues associated with homelessness in Peterborough have been subject to significant discussion in various forums, including the Council's Adults and Communities Scrutiny, Cabinet and Full Council</p>	<p>Peter Carpenter, Acting Corporate Director of Resources Email: peter.carpenter@peterborough.gov.uk Tel: 01733 452520</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

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<p>9. Introduction of Civil Enforcement of Bus Lane and Bus Gate contraventions pursuant to the Transport Act 2000 - KEY/09DEC19/02 To ask the Cabinet Member to authorise the council to exercise its powers as an approved local authority under The Bus Lane Contraventions (Approved Local Authorities)(England) Order 2005 to issue civil penalties for breaches of Traffic regulation orders in relation to Bus Lanes or Bus Gates in Peterborough. Set the level of penalty charge payable for such an offence at £60, reduced to £30 if paid within 14 days. Join the Bus Lane Adjudication Service Joint Committee so arrangements are in place for an individual to appeal against the issue of a penalty charge notice. Authorise the use of approved devices (cameras) to carry out enforcement at sites where it is deemed necessary and the required infrastructure has been put in place.</p>	<p>Councillor Irene Walsh, Cabinet Member for Communities</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal stakeholders. Cabinet member for Strategic Planning and Commercial Strategy and Investments will be consulted, as will members from any ward where a bus lane or bus gate is to be enforced.</p>	<p>Adam Payton, Senior PES Officer - Parking Lead, Tel: 01733 452314, Email: adam.payton@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>10. Disposal of land at 7-23 London Road, Peterborough - KEY/06JAN20/01 Approval to dispose of surplus land to a registered provider for redevelopment to social housing The disposal will be conditional on a successful planning consent; the application has yet to be made.</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders.</p>	<p>Tristram Hill, Strategic Asset Manager, Tel: 07849 079787 Email: tristram.hill@pete-rborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>There will be an exempt annex with details of the commercial transaction.</p>

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59	<p>11. The disposal of former playing fields at Angus Court, Westtown, Peterborough - KEY/06JAN20/02 Approval to dispose of former playing fields and Angus Court</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>West</p>	<p>A number of consultation events for local residents have been held for both the proposed disposal of land at Angus Court and the creation of new facilities at Thorpe Lea Meadows. Planning approval was secured for the new facilities at Thorpe Lea Meadows. These works are now completed. Consultation and information events to discuss the Council's plans to dispose of land at Angus Court and the creation of a new public play area, were held at West Town Academy took place on 1 November 2018 and 7 March 2019</p>	<p>Tristram Hill, Strategic Asset Manager, Tel: 07849 079787 Email: tristram.hill@peteborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>12. Approval for Framework for Early Intervention and Prevention Services KEY/27APR20/02 - Approval for Pseudo Framework for the commissioning of Early Intervention and Prevention Services in Peterborough</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health and Public Health</p>	<p>March 2021</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Sarah Bye, Senior Commissioner for Early Intervention and Prevention. Email: sarah.bye@camb ridgeshire.gov.uk Tel: 07468 718793</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
<p>13. Re-implementation of the Millfield, New England, Eastfield and Embankment Public Space Protection Order – KEY/11MAY20/01 The current PSPO for Millfield, New England, Eastfield and Embankment expires in July 2020. Orders can be extended for a further 3 years provided that they are reviewed and extended prior to the order expiring. This decision request will consider the enforcement levels of the current order carried out in the last 3 years, current crime and anti-social behaviour levels for the order area and the outcomes of the consultation with the public and interested parties.</p>	<p>Councillor Irene Walsh, Cabinet Member for Communities</p>	<p>December 2020</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>Central , North, Park and East Wards</p>	<p>Relevant internal and external stakeholders.</p> <p>A consultation will be carried out with the Police & Crime Commissioner, Chief Constable, Ward Councillors, Key Interested Parties directly. A 28 day public consultation will be made available to the public and all other interested parties online on the council's website, with hard copies available on request.</p>	<p>Laura Kelsey, Senior Problem Solving Officer, T: 01733 453563 laura.kelsey@pet erborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>14. Award of Community Alarm (Lifeline) Contract to commence 1/4/2021 – KEY/8JUN20/01 Award of Lifeline contract to successful bidder following formal procurement process.</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health and Public Health</p>	<p>December 2020</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All wards.</p>	<p>Relevant internal and external stakeholders. Public consultation through PCC medium term financial strategy 2020-21</p>	<p>Diana Mackay, Commissioner. diana.mackay@cambridgeshire.gov.uk, 07879 430819</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
<p>15. Supply of Agency Staff to the Council – KEY/8JUN20/02 Framework Agency contracts for the supply of staff to the Council expire in September 2020. This process puts in place a replacement set of contract(s).</p>	<p>Councillor Mohammed Farooq, Cabinet Member for Digital Services and Transformation</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All wards.</p>	<p>Relevant internal and external stakeholders. Normal Contract, no further consultation required further than affected internal stakeholders</p>	<p>Pete Carpenter, Acting Corporate Director Resources, 01733 452520, peter.carpenter@peterborough.gov.uk</p>	<p>Analysis of options and recommended solution</p>
<p>16. Acquisition of a freehold commercial property in Peterborough City Centre – KEY/8JUN20/03 - Acquisition of a freehold property for a community hub.</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders.</p>	<p>Tristram Hill, Strategic Asset Manager, Tel: 07849 079787 Email: tristram.hill@peterborough.gov</p>	<p>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

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17.	<p>Mental Health and Autism (Adults) Accommodation Framework - KEY/20JUL20/03 The Award of a Framework for the provision of accommodation based support for Adults with Mental Health needs and/or Autism.</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health and Public Health</p>	<p>December 2020</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All</p>	<p>No further consultation undertaken</p>	<p>Sarah Bye, Senior Commissioner, Tel:07468 718793, Email: sarah.bye@camb ridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>18. Approval for contract to be awarded to Skanska to deliver detailed design and full business case for A1260 Nene Parkway Junction 32 to Junction 3 improvement scheme - KEY/17AUG20/03 The Council has previously received funding of £352.4k from the Cambridgeshire and Peterborough Combined Authority (CPCA) to deliver the strategic outline business case and outline business case for A1260 Nene Parkway Junction 32 to Junction 3 improvement scheme. Now that these stages are complete, the CPCA is in the process of awarding a further £500k so that the detailed design and full business case can be undertaken. The additional funding for the scheme subject to approval will now total £852.4k. Approval is required for the contract to be awarded to Skanska to undertake detailed design and full business case for the scheme.</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Hargate & Hempsted Ward and Orton Longueville Ward</p>	<p>Consultation will be undertaken with members of the public and relevant to inform the detailed design.</p>	<p>Lewis Banks, Principal Sustainable Transport Planning Officer, Tel: 01733 317465, Email: lewis.banks@petborough.gov.uk</p>	<p>Currently the relevant documents for this decision are not available. The minutes of the CPCA Board meeting scheduled for 5 August 2020 will serve as confirmation of the additional grant funding award. The minutes and any supporting documents will be provided once they are made available.</p>

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19.	<p>Tender for the services of the Dementia Resource Centre Peterborough - KEY/17AUG20/04 - The re-procurement of the Dementia Resource Centre and its services</p>	Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health and Public Health	December 2020	Health Scrutiny Committee	All Wards	Consultations with internal and external stakeholders have taken place	Jaynee Ramsurun, Assistant Commissioner - Mental Health, Tel: 07881 500 801 Email: Jaynee.ramsurun@cambridgeshire.gov.uk	Service specification, Cambridge and Peterborough Dementia Strategy
20. 64	<p>Purchase of new Fleet and Plant for Environment Base Services – KEY/31AUG20/04 Approval for Capital funding to be released from the capital programme to fund the purchase of new fleet and plant for delivering Environment Base Services delivered by Peterborough Limited.</p>	Councillor Marco Cereste , Cabinet Member for Waste, Street Scene and the Environment	December 2020	Growth, Environment and Resources Scrutiny Committee	All wards	Relevant internal and external stakeholders	Kitran Eastman, Managing Director, Peterborough Ltd kitran.eastman@peterboroughlimited.co.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

KEY DECISION REQUIRED		DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER
21.	<p>8 month extension to the Interim, Respite and Reablement beds in Peterborough – KEY/14SEP20/01</p> <p>The Interim, Respite and Reablement beds in Peterborough are due to expire on 31/03/2021. An extension to 27/11/2021 is requested in order to allow an assessment and redevelopment of a new step up/step down service to reduce hospital admission and facilitate hospital discharge.</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health and Public Health</p>	<p>December 2020</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All wards</p>	<p>None - not needed at this stage</p>	<p>Alison Bourne, Commissioner, Tel: 01223 703584 Email: alison.bourne@cambridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
22.	<p>Pupil Forecasts – Adoption of Multipliers for Forecasting Education Provision Arising from New Developments – KEY/28SEP20/01</p> <p>To approve the adoption of child yield multipliers which are one of the forecasting tools used in the planning of education provision in new and expanding communities and inform.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Children’s Services and Education, Skills and University</p>	<p>December 2020</p>	<p>Children and Education Scrutiny Committee</p>	<p>All Wards</p>	<p>None specifically. This is a forecasting tool but part of the work to develop it involves surveying recent new communities e.g. The Hamptons, Paston and Cardea</p>	<p>Clare Buckingham, Strategic Education Place Planning Manager for Cambridgeshire and Peterborough, 01223 699779 clare.buckingham@cambridgeshire.gov.uk</p>	<p>Methodology Paper from Business Intelligence Service will be an Appendix to the Report</p>

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23.	<p>Disposal of Whitworth Mill – KEY/28SEP20/02</p> <p>The decision concerns a proposal to sell Whitworth Mill to an under bidder following the withdrawal of the previous bidder.</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Fletton and Stanground</p>	<p>Relevant internal and external stakeholders.</p> <p>The proposal to dispose of the property was subject to an open market bidding process from November 2019 to January 2020</p>	<p>Dave Anderson Interim Development Director Tel: 07810 839657 Email: Dave.Anderson@peterborough.gov.uk</p>	<p>Property Agents report</p>
24.	<p>Proposed transfer of the management for the Energy Hub from the CPCA to PCC – KEY/28SEP20/03</p> <p>The Energy Hub is one of five hubs created and funded by Central Government, which aims to advance new energy schemes, energy saving programmes, carbon reduction and promote renewables. One of the partners of the Hub is required to act as the coordinating and employing organisation. Until now this has been the CPCA, but subject to agreeing suitable terms it is intended that this role will pass to PCC.</p>	<p>Councillor Marco Cereste, Cabinet Member for Waste, Street Scene and the Environment</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Elliot Smith, Commercial Manager - Smart Energy, Infrastructure and Regeneration, elliott.smith@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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25.	<p>Agency Worker extensions – KEY/28SEP20/04 Authority to extend the current corporate frameworks with agency worker providers for social care, and extend with Reed via the MSTAR framework for the provision of non-social care agency workers.</p>	<p>Councillor David Seaton, Cabinet Member for Finance</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders. Legal and Procurement</p>	<p>Peter Carpenter, Acting Corporate Director, Resources Tel: 07920160122 Email: peter.carpenter@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
26. 67	<p>Sale of the freehold of the London Road Stadium and the Allia Business Centre – KEY/12OCT20/01 Sale of the freehold of the London Road Stadium and the Allia Business Centre</p>	<p>Councillor David Seaton, Cabinet Member for Finance</p>	<p>January 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Fletton and Stangr ound</p>	<p>Relevant internal and external stakeholders.</p>	<p>Pete Carpenter, Acting Corporate Director Resources, Tel: 01733 452520, Email: peter.carpenter@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

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27.	<p>Recommission Children and Young People's Emotional Wellbeing and Mental Health Services in Peterborough and Cambridgeshire – KEY/16NOV20/01</p> <p>To approve a Section 76 Agreement with Cambridgeshire and Peterborough Clinical Commissioning Group for the delivery and Children and Young People's Emotional Wellbeing and Mental Health Services.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Children's Services and Education, Skills and University</p>	<p>February 2021</p>	<p>Children and Education Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Helen Andrews, Children's Commissioner, 01223 728577 Helen.Andrews@cambridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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28.	<p>Heads of Terms for Peterborough's Towns Fund Investment Plan – KEY/16NOV20/02</p> <p>The Cabinet will be asked to agree the terms of an award of funding from the UK Government in support of the projects set out in Peterborough's submission to the Towns Fund</p>	Cabinet	18 January 2021	Growth, Environment and Resources Scrutiny Committee	All Wards	There was consultation via the Towns Board prior to submission of the bid. Further consultation will be undertaken once it is known which projects are to be supported by the Government	Dave Anderson 01733 452468 Dave.Anderson@peterborough.gov.uk	Letter of award from Government may contain some exempt clauses.
29.	<p>Decision to re-establish a Housing Revenue Account - KEY/16NOV20/03</p> <p>The decision recommended is that the Council agrees to re-establish a Housing Revenue Account, enabling the authority to begin a programme of housing development and acquisition of affordable social housing to meet local housing need.</p>	Cabinet	15 March 2021	Growth, Environment and Resources Scrutiny Committee	All Wards	This decision follows and earlier decision of the Council to explore the option of re-opening the Housing Revenue Account. The decision to move forward with the proposal has been shared with local Housing Associations for comment.	Mohamed Hussein, mohamed.hussein@peterborough.gov.uk, 07866474953	Housing Revenue Account Business Case.

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30.	<p>Joint Cambridgeshire County Council and Peterborough City Council Transport Services DPS - KEY/7DEC20/01 - Joint Cambridgeshire County Council and Peterborough City Council Transport Services DPS for all Education and social care transport procurement.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Children's Services and Education, Skills and University</p>	<p>March 2020</p>	<p>Children and Education Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders.</p> <p>Agreed at RIT Board and Joint Commissioning Board</p>	<p>Bryony Wolstenholme - Passenger Transport Operations Tel: 01733 317453 Email: bryony.wolstenholme@peterborough.gov.uk</p>	<p>Joint Commissioning Board decisions 25.08.2020/ RIT Board 19.02.2020</p>
31.	<p>Variation to the Council's Operational Services Agreement (Peterborough Serco Strategic Partnership Contract): Modification to scope of the PSSP Contract - KEY/7DEC20/02 - Variation to the Council's Operational Services Agreement (Peterborough Serco Strategic Partnership Contract): Modification to scope of the PSSP Contract - Business Transformation & Strategic Improvement Service Support element</p>	<p>Councillor Mohammed Farooq, Cabinet Member for Digital Services and Transformation</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>N/A</p>	<p>Relevant internal and external stakeholders.</p>	<p>Christ Yates, Finance, 01733 452527, chris.yates@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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32.	<p>Approval of City Parking Strategy – KEY/21DEC20/01 Cabinet approval is sought for the findings and recommendations of a City Parking Strategy commissioned by the Council from external subject matter experts Royal Haskoning.</p>	Cabinet	1 Feb 2021	Growth, Environment and Resources Scrutiny Committee	All City Centre Wards	Consultation has not yet commenced	Dave Anderson Interim Development Director, 01733 452468 Dave.Anderson@Peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
33. 71	<p>Mechanism selected for the supply of agency workers – KEY/21DEC20/02 – Options appraisal being undertaken for the Council's future supply of agency workers beyond expiry of the current contracts. This decision recommends the option that should be taken forward in the long term.</p>	Councillor Mohammed Farooq, Cabinet Member for Digital Services and Transformation	December 2020	Growth, Environment and Resources Scrutiny Committee	N/A	Legal, procurement, market analysis.	Peter Carpenter, Acting Corporate Director, Resources Tel: 07920160122 Email: Peter.carpenter@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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<p>34. Procurement of 22 one bedroom flats for the accommodation of people who have previously been rough-sleepers – KEY/04JAN21/01 - The decision is to approve the use of £625K capital grant towards the purchase of 22 one bedroom flats. There is a further decision to approve borrowing of up to £1,675,000 from Public Works Loan Board towards the purchase of the 22 one bedroom flats.</p>	<p>Councillor Steve Allen, Cabinet Member for Housing, Culture and Recreation</p>	<p>March 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All</p>	<p>Consultation with MHCLG and Homes England</p>	<p>Mohamed Hussein Interim Director of Housing: Needs and Supply, Tel:07866 474953, Email: mohamed.hussein@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>35. Note the approval by the Combined Authority of £800k capital grant to PCC to develop a “Cafe Culture” in the City - KEY/04JAN21/02 - Note the successful collaboration with the local business community which enabled the successful CPCA grant application. To recognise the potential for the cafe culture project to alter the fortunes of the city Approve the Capital Review Group recommendation to support the project with £183k capital funding Authorise the Director of Law and Governance in consultation with the Acting Corporate Director Resources, to enter into such legal agreements as may be required to give effect to the recommendation above and the development and operation of the cafe culture project in the city centre including a grant agreement with CPCA and any property agreements</p>	<p>Councillor David Seaton, Cabinet Member for Finance</p>	<p>Jan 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Ongoing consultation with businesses in the city, including surveys and face to face engagement</p>	<p>Jay Wheeler, Economic Development, Tel: 07951 942995, Email: jay.wheeler@pete.rborough.gov.uk</p>	<p>CMDN Build Back Better: Cafe Culture Project</p>

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<p>36. Housing Related Support Grant Agreements 2021/2022 – KEY/04JAN20/03 - The award of specific grants for Housing Related Support, which will be funded through the Housing Related Support Programme (formerly Supporting People Programme), to the following organisations for the period of 12 months, 1 April 2021 to 31 March 2022:</p> <p>Longhurst Group (formerly Axiom Housing Association) – Hostel Accommodation and Drop-in Services Cross Keys Homes – Hostel Accommodation Cambridgeshire & Peterborough YMCA – Hostel Accommodation Peterborough Women’s Aid – Refuge Service Futures Housing Group – Hostel Accommodation Home Group – Hostel Accommodation</p>	<p>Councillor David Seaton, Cabinet Member for Finance</p>	<p>January 2021</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All</p>	<p>Relevant internal and external stakeholders</p>	<p>Russ Carr, Care & Repair Manager Email:russ.carr@peterborough.gov.uk Tel: 07920 160806</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>37. Approval to enter into Section 256 / Section 75 for Youth Offending Service - 04 Psychology provision - KEY/04JAN21/04 - This decision is to seek approval to enter a Section 256 agreement with the Cambridgeshire and Peterborough Clinical Commissioning Group for income for the YOS Psychology Service. It will also seek approval to enter a Section 75 agreement for Cambridgeshire and Peterborough Foundation Trust to provide the YOS Psychology Service.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Children's Services and Education, Skills and University</p>	<p>January 2021</p>	<p>Children and Education Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Laura Fordham, Assistant Commissioner in the Children's Commissioning Team Email: laura.fordham@peterborough.gov.uk, Tel:07984 647160</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>38. Transfer of undertaking relating to Local Transport Functions, from Peterborough City Council to the Cambridgeshire and Peterborough Combined Authority - KEY/04JAN21/05 - Return by way of transfer to Cambridgeshire and Peterborough Combined Authority (CPCA) of the local transport functions (set out at Article 8 of the Cambridgeshire and Peterborough Combined Authority Order 2017 (SI 2017/251)) which were delegated to Cambridgeshire County Council and Peterborough City Council by way of the CPCA Board Decision of 29.01.2020. The delegation ends on 31 March 2021, after which the undertaking will be delivered by the Cambridgeshire and Peterborough Combined Authority.</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>January 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Charlotte Palmer, Group Manager - Highways and transport, Tel:01733 453538, Email: charlotte.palmer@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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39.	<p>Support for the sustainability of the Adult Social Care market – KEY/18JAN21/01</p> <p>1. Approve an additional expenditure to the Adult Social Care market providers in 2020/21 to help with service sustainability.</p> <p>2. Delegate the implementation of service sustainability payments to the Corporate Director, People and Communities</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health and Public Health</p>	<p>January 2021</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Gurdev Singh, Head of Service, P&C Commissioning. M: 07747 455016 gurdev.s.r@cambbridgeshire.gov.uk</p>	<p>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>
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40.	<p>Purchase of a property in Peterborough City Centre to be used for housing – KEY/18JAN21/02</p>	<p>Councillor Steve Allen, Cabinet Member for Housing, Culture and Recreation</p>	<p>January 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders</p> <p>Consultation is in its early stages as commercial negotiations are still in progress.</p>	<p>Tristram Hill, Strategic Asset Manager, Tel: 07849 079787 Email: tristram.hill@pete.rborough</p>	<p>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

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<p>41. Approval for contract to be awarded to Skanska to deliver detailed design and full business case for Eastern Industries access improvement scheme – KEY/18JAN21/03</p> <p>The Council has previously received funding of £319k from the Cambridgeshire and Peterborough Combined Authority (CPCA) to deliver the strategic outline business case for Eastern Industries access improvement scheme. Now that these stages are complete, the CPCA is in the process of awarding a further £531k so that the detailed design and full business case can be undertaken. The additional funding for the scheme subject to approval will now total £850k. Approval is required for the contract to be awarded to Skanska to undertake detailed design and full business case for the scheme.</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>January 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>East</p>	<p>Relevant internal and external stakeholders</p> <p>Consultation will be undertaken with members of the public and relevant to inform the detailed design.</p>	<p>Lewis Banks, Principal Sustainable Transport Planning Officer, 01733 317465, lewis.banks@peterborough.gov.uk</p>	<p>Meeting minutes confirming award and Strategic Outline Business Case detailing objectives and proposals of scheme to be delivered.</p>

<i>KEY DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER</i>
42. Novation of the IS Highways Service from Skanska to M Group Services – KEY/18JAN21/04 Permission is sought to honour the Novation of contracts from Skanska to M Group Services following its acquisition	Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments	January 2021	Growth, Environment and Resources Scrutiny Committee	All Wards	Relevant internal and external stakeholders	Charlotte Palmer, Group Manager – Transport and Environment, Email: charlotte.palmer@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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<p>08. 43. Affordable Warmth Strategy 2021 - 2025 & the Housing Renewals Policy 2021 – 2024 - KEY/18JAN21/05 - This CMDN seeks the Cabinet Member for Adult Social Cares' approval of the Affordable Warmth Strategy 2021 – 2025 which sets out the schemes, to tackle fuel poverty for the vulnerable and low income residents. In addition, approval is sought to adopt the refreshed Housing Renewals Policy 2021 - 2024 to provide assistance to vulnerable householders. The Policy also details the circumstances in which persons will be eligible for assistance and how the amount of any assistance will be calculated. The Policy explains the conditions that will apply to the provision of assistance and how and in what circumstances any assistance made may be repaid.</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health and Public Health</p>	<p>January 2020</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p> <p>Both documents on the Consultation pages of website until 31/12/2020</p>	<p>Sharon Malia, Housing Programmes Manager, Tel:07920 160632 Email: sharon.malia@pe-terborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

PART 2 – NOTICE OF INTENTION TO TAKE DECISIONS IN PRIVATE

KEY DECISIONS TO BE TAKEN IN PRIVATE

<i>KEY DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER</i>
None.							

PART 3 – NOTIFICATION OF NON-KEY DECISIONS

NON-KEY DECISIONS							
<i>DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
None.							

PREVIOUSLY ADVERTISED DECISIONS

<i>DECISION REQUIRED</i>		<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
83	<p>1. Disposal of former Barnack Primary School caretaker house - Delegate authority to the Corporate Director of Growth and Regeneration to dispose of the property.</p>	<p>Councillor Seaton, Cabinet Member for Finance</p>	<p>December 2020</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>NVA</p>	<p>Relevant internal and external stakeholders.</p>	<p>Stuart Macdonald, Property Manager. Tel: 07715 802 489. Email: stuart.macdonald@peterborough.gov.uk Bill Tilah (Bill.Tilah@nps.co.uk)</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

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<p>2. Approval of the leasehold disposal of a brownfield site to a care provider – A site has been found for a care home and the Council are currently looking into a leasehold disposal to a care provider who will build a care facility and then contract to provide services to the Council.</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>December 2020</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Park Ward</p>	<p>Relevant internal and external stakeholders.</p> <p>A forum has been set up by the Combined Authority involving representatives from finance, legal, property and social care.</p>	<p>Tristram Hill - Strategic Asset Manager, 07849 079787, tristram.hill@nps.co.uk</p>	<p>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

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85	<p>3. Modern Slavery Statement To review and agree for publication an updated Statement in compliance with the Modern Slavery Act 2015.</p>	<p>Councillor Walsh, Cabinet Member for Communities</p>	<p>December 2020</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Rob Hill, Assistant Director: Public Protection, rob.hill@peterborough.gov.uk</p> <p>Amy Brown, Senior Lawyer and Deputy Monitoring Officer, Amy.brown@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
	<p>4. Leisure Facility Options Appraisal - Cabinet Member approval to proceed with the development of a business case to test the viability of a new leisure facility in the city</p>	<p>Councillor Steve Allen, Cabinet Member for Housing, Culture and Recreation</p>	<p>December 2020</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>N/A</p>	<p>None at this stage</p>	<p>Dave Anderson Interim Development Director Tel: 07810 839657 Email: Dave.Anderson@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>5. Adoption of Housing Related Support Commissioning Strategy - A Housing Related Support Strategy is being developed for Peterborough and Cambridgeshire. This will set out the commissioning intentions for Housing Related Support Services and identify the commissioning priorities for 2021/22. Once adopted an Action plan will also be developed to monitor implementation.</p>	<p>Councillor Steve Allen, Cabinet Member for Housing, Culture and Recreation</p>	<p>December 2020</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>N/A</p>	<p>N/A</p>	<p>Lisa Sparks, Commissioner - Housing Related Support, Tel: 07900163590, Email: lisa.sparks@cambridgeshire.gov.uk</p>	<p>Housing Related Support Strategy, Cambridgeshire and Peterborough</p>

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6. COVID Local Economic Recovery Strategy (LERS) - Comment on the draft strategy prepared by Cambridgeshire and Peterborough Combined Authority (CPCA)	Cabinet	December 2020	Growth, Environment and Resources Scrutiny Committee	All Wards	Relevant internal and external stakeholders.	Tom Hennessy (tom.hennessy@opportunitypeterborough.co.uk) and Steve Cox (steve.cox@peterborough.gov.uk)	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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<p>7. Variation to the delegation agreement between Peterborough City Council (PCC) and Cambridgeshire County Council (CCC) regarding the delivery of the Healthy Child Programme (HCP) across Peterborough and Cambridgeshire This decision seeks authorisation to vary the Delegation and Partnering agreement to account for the increase in the value of PCC financial contributions to CCC in respect of the Agenda for Change pay increase. Agenda for Change is a nationally agreed UK-wide package of pay, terms and conditions for NHS staff. Under this deal, which came into effect in 2018, was the agreement for all NHS staff employed at the top pay points at bands 2-8c were to receive a 6.5% cumulative pay increase over a 3 year period.</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health and Public Health</p>	<p>December 2020</p>	<p>Health Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Amy Hall, Children's Public Health Commissioning Manager, 07583040529</p>	<p>CMDN to authorise delegation of HCP commissioning functions from PCC to CCC - https://democracy.peterborough.gov.uk/mglssueHistoryHome.aspx?Id=22331&PlanId=395&RPID=0</p>

DECISION REQUIRED		DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
8.	Selective Licensing of Private Rented Property - Approval to consult on Selective Licensing of Private Rented Property	Cabinet	1 February 2020	Adults and Communities Scrutiny Committee	All Wards	Minimum of 10 week public consultation with persons likely to be affected by the designation and consider any representations made in accordance with the consultation	Kerry Leishman, Head of Operations for Environmental Health & Licensing Tel: 01733 453502 Email: kerry.leishman@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
9.	Joint PCC and CCC IT Service Management System To approve the procurement of a new joint Peterborough City Council [PCC] and Cambridgeshire County Council [CCC] IT Service Management [ITSM] system.	Councillor Mohammed Farooq, Cabinet Member for Digital Services and Transformation	January 2021	Growth, Environment and Resources Scrutiny Committee	N/A	Relevant internal and external stakeholders. G-Cloud Procurement Process	Damian Roberts, Project Manager. T: 07485 594522 E: damian.roberts@peterborough.gov.uk	CMDN and PID

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06	<p>10. Marshfields Special School Redesignation Decision – A decision on whether or not Marshfields Special School should be redesignated from Moderate Learning Difficulties to Learning Difficulties.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Children’s Services and Education, Skills and University</p>	<p>February 2021</p>	<p>Children and Education Scrutiny Committee</p>	<p>Dogsthorpe</p>	<p>Relevant internal and external stakeholders.</p> <p>Statutory process as outlines in the Prescribed Alterations Guidance for Maintained Schools has been followed. This included a 4 week formal consultation period and an online consultation evening.</p>	<p>Rachael Pinion, Area Education Officer for Peterborough, 07788389703, rachael.pinion@cambridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

PART 4 – NOTIFICATION OF KEY DECISIONS TAKEN UNDER URGENCY PROCEDURES

<i>DECISION TAKEN</i>	<i>DECISION MAKER</i>	<i>DATE DECISION TAKEN</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
None.							

DIRECTORATE RESPONSIBILITIES

RESOURCES DEPARTMENT Sand Martin House, Bittern Way, Fletton Quays, Peterborough, PE2 8TY

City Services and Communications (Markets and Street Trading, City Centre Management including Events, Regulatory Services, Parking Services, Vivacity Contract, CCTV and Out of Hours Calls, Marketing and Communications, Tourism and Bus Station, Resilience)

Strategic Finance

Internal Audit

Schools Infrastructure (Assets and School Place Planning)

Waste and Energy

Strategic Client Services (Enterprise Peterborough / Vivacity / SERCO including Customer Services, ICT and Business Support)

Corporate Property

BUSINESS IMPROVEMENT AND DEVELOPMENT Sand Martin House, Bittern Way, Fletton Quays, Peterborough, PE2 8TY

Transformation and Programme Management Office, Business Intelligence, Commercial, Strategy and Policy, Shared Services

CUSTOMER AND DIGITAL SERVICES Sand Martin House, Bittern Way, Fletton Quays, Peterborough, PE2 8TY

IT, Customer Services – contact centres, walk-in customer service sites, reception services and web & digital services;

Communications;

Emergency Planning, Business Continuity and Health and Safety.

PEOPLE AND COMMUNITIES DEPARTMENT Sand Martin House, Bittern Way, Fletton Quays, Peterborough, PE2 8TY

Adult Services and Communities (Adult Social Care Operations, Adult Social Care and Quality Assurance, Adult Social Care Commissioning, Early Help – Adults, Children and Families, Housing and Health Improvement, Community and Safety Services, Offender Services)

Children's Services and Safeguarding (Children's Social Care Operations, Children's Social Care Quality Assurance, Safeguarding Boards – Adults and Children's, Child Health, Clare Lodge (Operations), Access to Resources)

Education, People Resources and Corporate Property (Special Educational Needs and Inclusion, School Improvement, City College Peterborough, Pupil Referral Units, Schools Infrastructure)

Business Management and Commercial Operations (Commissioning, Recruitment and Retention, Clare Lodge (Commercial), Early Years and Quality Improvement)

Performance and Information (Performance Management, Systems Support Team)

LAW AND GOVERNANCE DEPARTMENT Sand Martin House, Bittern Way, Fletton Quays, Peterborough, PE2 8TY

Democratic Services (Town Hall, Bridge Street, Peterborough, PE1 1HG)

Electoral Services (Town Hall, Bridge Street, Peterborough, PE1 1HG)

Human Resources (Business Relations, HR Policy and Rewards, Training and Development, Occupational Health and Workforce Development)

Information Governance, (Coroner's Office, Freedom of Information and Data Protection)

PLACE AND ECONOMY DEPARTMENT Sand Martin House, Bittern Way, Fletton Quays, Peterborough, PE2 8TY

Development and Construction (Development Management, Planning Compliance, Building Control)

Sustainable Growth Strategy (Strategic Planning, Housing Strategy and Affordable Housing, Climate Change and Environment Capital, Natural and Built Environment)

Opportunity Peterborough

Peterborough Highway Services (Network Management, Highways Maintenance, Street Naming and Numbering, Street Lighting, Design and Adoption of Roads,

Drainage and Flood Risk Management, Transport Policy and Sustainable Transport, Public Transport)

PUBLIC HEALTH DEPARTMENT Sand Martin House, Bittern Way, Fletton Quays, Peterborough, PE2 8TY

Health Protection, Health Improvements, Healthcare Public Health.

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Children and Education Scrutiny Committee Work Programme 2020/2021

Updated: 7 JANUARY 2021

Meeting Date	Item	Indicative Timings	Comments
<p>1 OCTOBER 2020 <i>Draft Report 14 September</i> <i>Final Report 21 September</i></p>	<p>Co-opted Member Report To agree to the appointment of co-opted members to the committee for the municipal year 2019/2020 Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Recovery Plans and Priorities: Service Director for Education Contact Officer: Jonathan Lewis</p>		
	<p>Recovery Plans and Priorities: Service Director, Children’s Services and Safeguarding Contact Officer: Lou Williams</p>		
	<p>Review Of 2019/2020 and Work Programme For 2020/2021 To review the work undertaken during 2019/20 and to consider the work programme of the Committee for 2020/21 Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Forward Plan of Executive Decisions That the Committee identifies any relevant items for inclusion within their work programme which are relevant to</p>		

	<p>the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
<p>9 NOVEMBER 2020 <i>Draft Report 21 October</i> <i>Final Report 28 October</i></p>	<p>Service Director for Education Update Report</p> <p>Contact Officer: Jonathan Lewis</p>		
	<p>Written Statement Of Action (WSOA) - (Special Educational Needs And Disabilities)</p> <p>Contact Officer: Toni Bailey</p>		
	<p>Update On Early Help, Older Children and Vulnerable Adolescents Strategy Development and the Best Start in Life (BSIL) Programme</p> <p>Contact Officer: Wendi Ogle-Welbourn / Helen Gregg / Nicola Curley</p>		
	<p>Monitoring Scrutiny Recommendations</p> <p>To monitor progress made on recommendations made at the previous meeting.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		If required
	<p>Forward Plan of Executive Decisions</p> <p>That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		

	Work Programme 2020/2021 To consider the Work Programme for 2020/2021 Contact Officer: Paulina Ford, Senior Democratic Services Officer		
11 NOVEMBER 2020 Joint Scrutiny of the Budget Meeting	Medium Term Financial Strategy 2021/22 to 2023/24 Contact Officer: Peter Carpenter		
21 JANUARY 2021 <i>Draft Report 4 January</i> <i>Final Report 11 January</i>	Service Director Report: Children's Services and Safeguarding including Update on Impact of COVID-19 Contact Officer: Lou Williams		
	New University Update Report Contact Officer: John T Hill, Chief Officer, Business Board / Director of Business and Skills, Combined Authority		
	Corporate Parenting Annual Report for 2019/2020 Contact Officer: Nicola Curley / Lou Williams		
	Monitoring Scrutiny Recommendations To monitor progress made on recommendations made at the previous meeting. Contact Officer: Paulina Ford, Senior Democratic Services Officer		If required

	<p>Forward Plan of Executive Decisions That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Work Programme 2019/2020 To consider the Work Programme for 2019/2020</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
<p>22 FEBRUARY 2021 Joint Scrutiny of the Budget Meeting</p>	<p>Medium Term Financial Strategy 2021/22 to 2023/24</p> <p>Contact Officer: Peter Carpenter</p>		
<p>4 MARCH 2021 <i>Draft Report 15 February</i> <i>Final Report 22 February</i></p>	<p>Service Director Report – Education COVID Update</p> <p>Contact Officer: Jonathan Lewis</p>		
	<p>City College work with Young People / New proposed building for skills, T levels and apprenticeships, Adult Literacy</p> <p>Contact Officer: Pat Carrington</p>		
	<p>Safeguarding Board Annual Report</p> <p>Contact Officer: Jo Proctor</p>		

	<p>Peterborough Virtual School</p> <p>Contact Officer: Dee Glover</p>		
	<p>2016 – 2021 Child Poverty Strategy</p> <p>Contact Officer: Wendi Ogle-Welbourn / Adrian Chapman</p>		Requested at meeting held on 1 October 2020
	<p>Annual Children’s Social Care Statutory Complaints Report 2019-20</p> <p>Contact Officer: Belinda Evans</p>		
	<p>Monitoring Scrutiny Recommendations</p> <p>To monitor progress made on recommendations made at the previous meeting.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		If required.
	<p>Forward Plan of Executive Decisions</p> <p>That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		

PENDING FOR 2020/21:

- Regional Schools Commissioner
- Incorporate Portfolio Progress Report into a Service Director – Education report - meeting date to be confirmed
- School Sprinkler Policy, Contact Officer: Ian Trafford
- Briefing note: YOS Inspection
- A review of the attendance and nomination process for non-statutory co-opted members to the committee.